Highlands Ranch Community Association, Inc.
Meeting of the Delegates Agenda
August 16, 2022
6:00 p.m.

https://us02web.zoom.us/j/87654880015?pwd=OWxXL3ZLdkN2TU5INTBSMzJNbjJGQT09

Meeting ID: 876 5488 0015 Passcode: 254579

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Business Meeting	Approximate Time
1. Guest Speaker - Representative Kevin Van Winkle	6:00 p.m.
2. Call to Order	6:20 p.m.
3. Pledge of Allegiance	6:22 p.m.
4. Proof of Notice of Meeting	6:24 p.m.
5. Roll Call / Establishment of Quorum	6:26 p.m.
6. Approval of Minutes from the Meeting of Delegates on July 19, 2022	6:30 p.m.
7. Member Forum (Sign up in advance and 3-minute time limit)	6:32 p.m.
8. Board of Directors Report	6:42 p.m.
Movie Nights Update	
9. General Manager Report	6:52 p.m.
10. Community Relations Update - Jamie Noebel	7:02 p.m.
11. Facilities Operations Update	7:12p.m.
12. Continued / New Business	7:22 p.m.
13. Delegate Forum (Sign up in advance and 3-minute time limit)	7:32 p.m.
14. Adjournment	7:40 p.m.

The Board of Directors Meeting follows immediately upon adjournment of Delegate Meeting. The next Delegate and Board meeting will be held on Tuesday, September 20, 2022.

Disclaimer – This packet is provided for informational purposes only and is subject to change. Other matters may be considered as deemed appropriate. Some documents or information may have been unavailable at the time this agenda was prepared.

<u>For additional information, contact: theresa.hill@hrcaonline.org</u>. The Board Working Session, Regular Delegate Meeting, Board of Directors Meeting, and all other HRCA Committee Meetings are open to our Members.

DISTRICT DELEGATE ROLL CALL MEETING DATE: July 19, 2022 RECORD DATE: July 19, 2022

Dist No.	DELEGATE NAME	Enter "X" if Present Enter "P" if Proxy	Enter "F" if in Favor Enter "O" if Opposed Enter "A" if Abstained Enter "S" if Split	Total # of Lots	LOTS*	PROXY	F+O+A	TOTAL IN FAVOR	TOTAL OPPOSED	TOTAL ABSENTIONS
1	LESLIE MILLER	X		297	297		-			
2	DENNIS EPPERLY	X		266	266					
3	SAMARA LYON-FRICK	X		184	184					
4	ROY KING (Stratton Ridge)	X		153	153					
5	JUDY DYK (Bradford Hills)			108		-				
6	JEFF THOMPSON (Sugarmill)			126						
7	MICHAEL RILEY			295						
8	HEATHER BLAKE (Chalet)			97	-	-	-		-	
9	SUE LEIDOLPH (Remington Bluffs)	X		50	50					
10	JIM MATSEY			143		-				
- 11	DEREK LONG			251						
12	CONNIE ROSEL (Falcon Hills)			113						
13	HILARY PRICE	X		199	199	-				
14	TAMMY KELLY	X		185	185	-				
15	JUSTIN HILL			200		-				
16	ELIZABETH STROCK	X		105	105	-				
17	GREG HERMAN	X		166	166	318				
18 20	GLENN PROULX			318	208		-			
20	JEAN REHNKE VACANT	X		208 189	208					
22	BRYAN WALSH			132	-	- :	- 1	-	- :	
23	DOMINICK ESPOSITO			132			- :			
24	CONNIE ROSEL			83	-	- :	-		- :	
25	ANDY JONES	X		438	438	- :	- :			
26	REBECCA ROTHWELL	P		183	430	183	- :			
27	KEITH GLENN	X		242	242					
28	BRYAN WALSH			48						
30	JEN ROUTON (Timberline)			368						
40	FRANK IMPINNA	X		368	368	-				
41	TOMMY DOLAN	X		366	366					
49	KARLA LAURENT			291		-				
50	LINDA MALLETTE (Gleneagles)	X		345	345					
51	SID BASU	X		253	253		-			
52	CLINTON CAVE	X		234	234					
53	SHARYN LANDIS			171		-				
60	VACANT	X		181 105	105					
62	JEFF ROHR NANCY SMITH	X		105 197	105	-			- :	
62	TODD LANDGRAVE	X		51	19/	- :	-	- :	- :	
64	CHRIS BAYEE			130	-		-			
65	DON WOODLAND			96	-	- :	-			- :
66	JEFF ROHR	X		224	224	- :	- :		- :	
68	HOMAR ALVARADO			152	224	-	- :			- :
69	LOUISE ANSARI			182	-		-			
70	TERI HJELMSTAD (The Village)	X		81	81		- :			
71	CONNIE ROSEL (Falcon Hills South)			26						
73	WILL JOHNSON			1,184						
74	BILL BUETTNER	X		940	940				-	
75	SUSAN O'BRIEN	X		74	74	-				
76	BRET ROGERS	X		223	223	-				
77	MELISSA SMESSEART	X		420	420	-				
78	AMIT GUPTA			274						
79	GRACE MCMAHON (The Retreat)			101		· .				

Dist No.	DELEGATE NAME	Enter "X" if Present Enter "P" if Proxy	Enter "F" if in Favor Enter "O" if Opposed Enter "A" if Abstained Enter "S" if Split	Total # of Lots	LOTS*	PROXY	F+O+A	TOTAL IN FAVOR	TOTAL OPPOSED	TOTAL ABSENTIONS
80	LAURA EICHER	X		1,533	1,533					
81	AL BONNEAU			20						
82	KURT HUFFMAN	X		778	778					
83	ANDY NATALIE	X		180	180					
84	DAVID ALPERT	X		705	705					
85	DEBORAH SPICER			784					-	
86	VACANT			1,290						
87	JENNIFER HARRIS (Indigo Hill)	X		481	481				-	
88	CAROLYN GROOM (Weatherstone)	X		294	294					
89	JUDI RILEY (Villages at H.R.)			323				-		
90	MICHAEL DEVINEY (Spaces)	X		250	250					
91	GINGER NIXT (Settlers Village)			199						
92	MICHELLE RATCLIFF (Canyon Ranch)	X		440	440			-	-	
93	VACANT			260						
94	AL PELKOWSKI (Westridge Knolls)	X		617	617					
95	TOM HALL (Coventry Ridge)	X		56	56			-		
96	VACANT (Highwoods HOA)			104						
97	WILLIAM SMITH			336				-		
98	DANA SCANTLAND (Sundance @ Indigo Hill)	X		225	225			-		
99	MICHAEL PETRUCCELLI (Carlyle Park)			213				-		
100	VACANT			177						
101	BRUCE PEOTTER			111						
102	PAULA BACHELLER			202				-		
103	JON BENZ			401						
104	VACANT			532				-		
105	JOSEPH ADEN	X		353	353					
106	RITA NORRIS	X		226	226			-		
107	ALDIS SIDES (HR Golf Club)	X		579	579					
108	GRETHE STEM	X		208	208			-		
109	MARILYN MANNING (Backcountry)	P		1,252		1,252				
110	MARK DICKERSON (Stonebury)			87				-		
111	MIKE WOODLAND (Firelight)	X		1,863	1,863					
112	PATTIE MCGUINNESS (Highland Walk)	X		298	298			-		
113	FRANK IMPINNA			517						
114	CLAY KARR (The Hearth)			1,652						
115	COLIN CAMPBELL (Brownstones)	X		359	359					
116	ROBERT STRAUSS (Tresana)	X		557	557					
120	VACANT (Clock Tower Residences)			318		-				
212	VACANT (Stoneybridge)			77		-				
213	KAREN BURCH (Palomino Park-Gold Peak)			523						
L										
	TOTAL			31,338	16,325	1,753			-	
	QUORUM 51%			15,982				18,078	113%	

^{*}If the number of lots column is filled out, it indicates that the delegate was present in person or by proxy for this meeting.

Delegate Meeting

Virtual and at Southridge Recreation Center 4800 McArthur Ranch Road, Highlands Ranch, CO 80130 July 19, 2022, 6:00 p.m.

MINUTES

Business Meeting

- 1. Guest Speaker:
 - O Douglas County Commissioners/Fair and Rodeo Speaker Commissioner Thomas
 - The commissioner and fair and rodeo staff discussed the event in detail and invited all to attend. A 4H participant was present to expound on the benefits of the program. The delegates were subject to some fair and rodeo trivia with the winners receiving free tickets.
 - Centennial Water District Sam Caulkins
 - Sam Caulkins provided a PowerPoint presentation. Sam discussed the challenges the district was
 having with the current draught and steps the district was taking to mitigate the effects. Sam also
 discussed the current water levels available residents and pricing of water for residents. No changes
 have been made to the base rates. Sam reiterated that water conservation efforts by businesses and
 residents alike was important in these draught conditions.
- 2. Call to Order: The meeting was called to order at 6:18 p.m.
- 3. The Pledge of Allegiance took place
- 4. Proof of Notice of Meeting
- 5. Roll Call / Establishment of Quorum: A quorum was established. 18,078 lots of 31,338 lots were present.
- **6.** Approval of Minutes from the Meeting of Delegates for May and June 21, 2022.
 - Action: The May 17, 2022, and June 21, 2022, minutes were adopted by unanimous consent. Motion Carried
- 7. Member Forum (Sign up in advance and 3-minute time limit): No members presented.
- **8.** Board of Directors Report: Jim Allen provided a PowerPoint. Jim presented about the Eastridge construction progress, the Board QBR meeting, 2023 budget kick-off, the By-laws committee and HB 1137 requirements
- **9. General Manager Report:** Mike Baily gave a report on the xeriscape project that was completed at Eastridge and the positive media coverage of the project. Mike then discussed the requirements and changes required with the adoption of House Bill 1137 to go into effect on August 10. Legal counsel was present to go over the needed changes and a in dept discussion with the Delegate body followed.
 - Action: A motion was made by Elizabeth Strock (District #16) and seconded by Dennis Epperly (District #2) to accept the HRCA Delegates Regarding Amended and Restated Bylaws and Colorado Statute.
- 10. Backcountry Update: Mark Geibel provided a PowerPoint. Mark went over the Community Involvement Process (CIP). Mark detailed the beginning process already accomplished and set forth the future steps they will be taking to continue the plan. Mark also discussed some challenges with zoning and steps that will be taken to resolve those challenges.
 - o Action Item: A motion was made by Sue Leidolph (District #9) and seconded by Al Pelkowski (District #94) to accept the Community Involvement Process application for the Backcountry Outdoor Center

Conceptual/Master Plan and the improvements to property depicted in the two plans for Base Camp and the Horse Corral area including all necessary infrastructure such as roads, utility systems, walking paths, fencing, and similar improvements. And through this motion, to support the HRCA's proposed Amendment to the HR Planned Development. After a discussion the motion passed.

- **11.** Facilities Operations Update: Mark Gunther provided a PowerPoint. Mark presented information about the Eastridge renovation project, an update on the other tree facilities, pool hours and upcoming closures at all of the facilities, and capital/reserve projects and cost at all four facilities.
- **12. Program Update:** Ken Joseph provided a PowerPoint. Ken presented information about the Colorado basketball academy, summer junior tennis, upcoming pickleball programs, learn to swim, private swim lessons, scuba/snorkel classes, and summer swim team programs.
- **13.** Community Relations Update: Jamie Noebel provided a PowerPoint. Jamie presented about past and upcoming events including summer concerts, the blood drive, Highlands Ranch days, doggie splash, Octoberfest and the fall craft show.
- 14. Continued / New Business: None
- **15.** Delegate Forum (Sign up in advance and 3-minute time limit)
 - Delegate Patty McGuinness (District #112) made a motion to add an amendment to add a sunset clause to the HRCA Delegates Regarding Amended and Restated Bylaws and Colorado Statute motion. There was no second so the motion failed.
 - O Delegate Dennis Epperly (District #2) asked why Representative Ken Buck was allowed to speak at the Veterans event. It was noted that this was a Highlands Ranch Metro District event and not an HRCA event.
 - Delegate Aldis Sides (District #107) wanted to point out that the meeting being provided virtually this month was an improvement over last month and wanted to thank the board and staff for their efforts.
- **16.** Adjournment: The meeting was adjourned at 8:12p.m.

Respectfully Submitted,	



	Goals Achieved
Category	Description
Budget	Preliminary staff budget meetings are being held
Administrative	Community Involvement Process presentations - Delegate 2 nd vote; CIP passed
Projects & Additions	Verizon cell tower has no updates
Projects & Additions	Backcountry Outdoor Center: Community Involvement Process completed in July with 2 nd Delegate vote in favor
Maintenance	Routine day-to-day maintenance/repairs occurred including fencing, archery range, base camp, horse corrals, equipment, and trail maintenance
Maintenance	Some repair work on roads, trails, parking lots, Base Camp and horse corrals after strong rains occurred
Maintenance	Mowing and trimming horse corrals, archery range and base camp
Natural Resources	Herbicide applications throughout the property
Natural Resources	Cattle successfully moved to next pasture and will move to Highlands Point Trail System for a week in August
Natural Resources	SMFR forest management/fire mitigation work occurred, including cutting two-dozen trees to help think ponderosas in key area
Programs	Camps remained full through the summer and are wrapping up the last few weeks prior to school starting HRCA has received great feedback from all our camps
Hunts	Money has been collected for all fall hunts

	Goals in Progress
Category	Description
Administrative	Will submit Highlands Ranch Planned Development Amendment in early August as the
	next step in the Backcountry Outdoor Center Project
Administrative	Working with South Metro Fire Rescue to conduct forest management/tree cutting
Maintenance	Working on additional horse pasture fencing on the south side of Ron King Trail
Referral Comments	HRLETF: Expansion of one of their ranges, referred to CIS for comment
to CIS	
501(c)3	Preparing for end of summer camp celebration on Saturday, August 6, 2022
501(c)3	Planning has begun for: Haunted Forest and Fall/Winter Back the Backcountry Initiative
501(c)3	Planning for 2023 increase in outreach programs, low cost, and free programs to expand
	reach

	General Updates
Category	Description
Administrative	Douglas County Planning/Zoning Meeting on July 21st:
	Movie Nights rules not an approved use and cancelled for the remainder of the season
	Waiting on additional information from the County regarding use numbers and other
	violations such as sheds and canopy tents
Maintenance	Archery Range upkeep and monitoring increase in usage as busy season approaches
Natural Resources	May rain and snow prevented a 2020-like drought, but we are right back where we were in
	2020 with only a slight improvement from the severe drought of that year.
	Precipitation has been very helpful and led to somewhat of a green-up
Natural Resources	The water tank upkeep, float repair, manual fill has been critical in maintaining water
	resources this year
Natural Resources	Elk calves/cows have grouped up
Natural Resources	Self-imposed closures on south end of property in place throughout elk calving season
Programs	Archery lessons for August and beyond are cancelled; contractor could not find staff as is
	retiring
501(c)3	The cancellation of Movie Nights made an impact



Goals Achieved				
Category	Description			
Projects &	Eastridge Lobby Renovation Project - Terrazzo flooring complete			
Additions				
Administrative	Hired a replacement for Aquatic Assistant at Eastridge			
	Jake Heerdt has accepted the position of Recreation Analyst for Perfect Mind Software			
Board & Delegates	Board walk-through items: spreadsheet completed as requested			

	Goals in Progress
Category	Description
Projects &	Eastridge Lobby Renovation Project - Millwork being finalized, carpet scheduled to install
Additions	8/8-8/15, brick installation starting 8/8, painting is progressing
	Working with staff on logistics and temporary office relocation during these phases
	On track for 8/29 opening; Jamie working on planning a Grand Opening during the first week of September
Projects &	WR Outdoor Pickleball Courts - Construction is started 8/4
Additions	Contract slightly delayed due to weather on another project; planning to open week of 8/15 with a Grand Opening 8/24
Projects &	SR Golf and Multi Sport Simulator - Woody Bryant submitted the required information
Additions	for the permit process, which be more extensive than originally thought, but Wood is
	working with SMFR for clarification on details
	Tentatively scheduled for a mid-September installation, potential delays depending on the
	permitting process
Administrative	Assistant Facility Supervisor at Eastridge has been reassigned, working on filling the position
	Working on filling Maintenance Services open position
Administrative	Scheduled Reunification Training with Valor on 8/10 so we are prepared in the event of an
	active shooter
Programs	Love Extended on August 28th from 1-4pm; CHCC is offering service opportunities for
	volunteers to assist in the community
	There will be 20-25 volunteers at each facility assisting with outside projects

	General Updates
Category	Description
Aquatics	Modified pool hours began 8/8 with pools closing for the season after Labor Day
	Staffing through the end of the season will be tight but manageable
Facilities	Northridge Annual Closure - Week of August 1-8, 2022
	Project will include replaster of indoor pools - lap and diving well, annual fire inspections,
	annual safety training for staff, wood floors refinished in gym, racquetball courts and fitness
	studio, painting and deep clean of locker room grout and fitness detail area
Facilities	Eastridge Annual Closure - Week of August 22-29, 2022
	Project will include parking lot mill and overlay, xeriscaping project phase II, resurface and
	tiling of indoor leisure pool
Maintenance	Eastridge leisure pool roof - working with Martin/Martin for analyzation and
	recommendation on roof replacement for leisure pool
Natural Resources	Elk calves/cows have grouped up



	Goals Achieved
Category	Description
Programs	Sports Summer Camps have wrapped up after a busy summer
	Adult Beach Volleyball is also wrapping up with two nights of coed leagues that are full
Programs	Race Series has been busy over the last few weeks with our 4-race mountain bike series, kids'
	triathlon, and upcoming trail races
Programs	Fitness is continuing to grow throughout the summers
	Backcountry Yoga and Fitness on Tap series have been popular
Programs	HRCA's Junior Team Tennis League season finished up this month, which included five
	teams each age division - the 10's, 12's, 14's and 18's
Programs	Therapeutic Recreation programs in July included personal instruction on land and aquatic
	therapy
	Thrilling Thursdays, Hip Hop, Yoga, Special Olympics Tennis and Tri Camp were popular
Programs	July 15 th marked the opening of our 15 th Annual Cotillion registration
	This is a wonderful program that is in partnership with Platinum Protocol
Risk Management	Stanton-Fearing Racquetball Contractor Issue: The Douglas County District Court
	dismissed the Emily Stanton lawsuit on June 30, 2022

	Goals in Progress
Category	Description
Programs	The 6th-8th Grade Cotillion final dinner party will be held at The Mansion at the beginning
	of December
Programs	August 20 will be our Fun in the Sun dance recital at SR
	There are roughly 60 children participating where kids get to show off their toe-tapping skills
Programs	Summer Camp is wrapping up when Douglas County students return to school August 8
	We offered a fun variety of STEM, art, cooking, and potter programs as some fun options
	for students prior to heading back to school
Programs	Infant Swim Resource (ISR) will be offering lessons after school beginning in August at SR
	ISR is an alternative aquatic program that teacher children 6-months to 3-years water
	survival skills and has been offered at HRCA for over 20 years
Programs	Race Series is excited to spend the coming months in the Backcountry at the Wildcat
	Mountain Trail Races on August 27 and the Backcountry Half Marathon on November 5
Programs	The Second Annual Fitness Expo will take place August 27 at NR
	The expo will have ten class demonstrations, free body composition tests and meet and
	greets with our personal trainers
Programs	In August, sports are running TKD classes, fencing classes, Soccer Shots, basketball clinics,
	adult basketball leagues and adult golf clinics
	Youth Volleyball began at earlier this month and registration for Youth Girls' Basketball
	started with a steady stream of participants already registered
Programs	Tennis registration opens August 28 for the Sept 12 - Jan 22 season
	Two upcoming NR Friday Night Tennis Socials are scheduled for 8/25 & 9/8
	Newly added SR Friday Night Tennis Socials are scheduled for 8/26 & 9/9
Programs	Yoga, Hip Hop, Tae Kwon Do, Thrilling Thursdays Soccer and Stride to Ride programs
	continue to serve participants through August
Risk Management	C. Mierau - Employee complaint of retaliation: No updates from last month
	Complaint resides with the CO Civil Rights Division and ongoing discussion continues
	between IMA and the insurance carriers concerning responsibility of coverage
Risk Management	The Annual Insurance Renewal is in the final stages of completion with IMA planning to
	complete processing bids from insurance carriers within the next 2-weeks or so

General Updates				
Category	Description			
Programs	Summer Camps & Classes are finishing up as most kids prepare to go back to school			
Risk Management	Drag Queen Comedy Event: No claims have been file by Mr. Wood to date			



Goals Achieved				
Category	Description			
Committees	Finance Committee and BOD approved Robert Donahue as a member and he will be			
	invited to the August meeting			
Committees	Mike Bailey was present at the last Finance Committee Meeting and discussed changes to			
	staff and the 2023 budgeting process			
Administrative	Michelle Lopiccolo was promoted to Lead Assessment Specialists			
Budget	Staff kickoff meeting and training took place in July			
Assessments	HB 1137 - the grace period for late assessments has been moved from 30 to 45 days			

Goals in Progress					
Category	Description				
Committees	The Finance Committee has open items from the May and June meetings that need to be acted upon including:				
	A Perfect Mind presentation reviewing payment processing procedures with Vantiv to better understand what current charges are and moving to a new vendor				
	An IMA presentation reviewing the Risk Management services they are providing				
Budget	Staff is adding staffing numbers into Workforce with the hope of having payroll taxes and				
	benefit information added soon by HR				
Budget	Board guidance is needed on the expectations and assessment increase guidelines				
Budget	The CPI for the Denver area is 9.1 and 5.9 for all items less food and energy through June,				
	allowing for an assessment increase of \$9.19 per quarter				
Administrative	Interviews are ongoing to a replacement for Michelle Lopiccolo's open position				
Assessments	HB 1137 - Assessments will be writing off monthly balances of \$19.99 and less to negate				
	the number of monthly ledgers we mail to homeowners with balances, allowing us to still				
	collect upon returned check and late fees				

			General U	pdates			
Category		Description					
Facilities	The acc	ounting team ha	m has moved to a conference room in NR until the ER remodel is				
		_				veek of August 15	
Administrative		r Sandstede gave					
Assessments		y and e-Statemer					
1 100 000 111 011 00	1 IdeoI d		7/5/2022	8/3/2	2022	Total Change	% Increase
		AutoPay	13,418	13,410		-8	0%
		e-Statements	7,592	7,605		13	>1%
Assessments	Legal B	illing Statistics in	ncluding asses	ssments.	coven	ants, foreclosures	, general billing, and
	litigatio	_		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,	, 80
	111194111	Monthly Averag	ge Amount: \$	524.481.	06		
		Average Homeo					
		Trerage Tremes	overero Biliou	. 10>			
		Billing Month	# of HO's	Billed	Tota	WLPP Billing	
		June 2022	97		\$30,8	75.50	
		May 2022	134		\$24,7	28.75	-
		April 2022	75		\$16,4	41.50	
		March 2022	94		\$26,3	12.50	
		Feb 2022	148		\$32,9	40.63	
		Jan 2022	82		\$28,5	18.60	
		Dec 2021	85		\$18,7	02.74	
		Nov 2021	128		\$17,2	89.00	
		Oct 2021	86		\$19,9	07.50	
		Sep 2021	105		\$23,9	91.85	
	Aug 2021 154 \$25,626.91			26.91			
		Jul 2021	116		\$28,4	37 25	



Department Updates | Community Relations

Goals Achieved				
Category	Description			
Advertising	The new Fall Activity Guide is in homes			
	Marketing and Social Media campaigns are in production to promote the fall season of programs and events			
Events	It has been a very busy summer of events with only one postponement due to weather			

	Goals in Progress
Category	Description
Budget	The ComRel team is busy working on 2023 budgets
Administrative	Preparation for upcoming events and 2023 calendar planning are underway
Events	The grand opening for the new outdoor pickleball courts will be at WR on 9/24 from 8:00-
	10:00 a.m. and 4:00-6:00 p.m.
	There will be demonstrations, practices, and play available
Events	The reopening of ER will be pm 9/6 from 9:00-11:00 a.m. with the ribbon cutting occurring
	at 10:00 a.m.
	The reception will include coffee and donuts
Events	The last two free outdoor concerts are occurring this month
	The final summer concert featuring "The Radio Band" is on 8/18 at Highland Heritage
	Park
	This concert is in partnership with the Metro District
Events	On 8/26 at 6:30 p.m. the 6 Million Dollar Band will be at Civic Green Park
Events	September brings another slate of events including the annual signature event series the
	Highlands Ranch Pioneer Days at the Mansion
	This historic 3-day event is a step back in time catered to those that seek to learn about the
	history of Colorado and Highlands Ranch
	Local elementary schools participate and learn about the history as part of their curriculum
Events	The Farmer's Market is ongoing through October at Town Center
Events	Oktoberfest is right around the corner on 9/17 at Town Center
Events	October 28 will bring a comedy night that benefits the American Legion
	The indoor garage sale and craft shows will be a fun part of this event

General Updates					
Category	Category Description				
Events	All events can be found at HRCAonline.org/events				



BOARD OF DIRECTORS MEETING

Southridge Recreation Center 4800 McArthur Ranch Road, Highlands Ranch, CO 80130 August 16, 2022 Immediately following the Delegate meeting

Virtual Option

https://us02web.zoom.us/j/89727270375?pwd=ODQvVk1zaGtRVlpETEJmWnQxSWxwdz09

Passcode: 835052

Phone call in: 1-669-444-9171

AGENDA

- 1. Call to Order
- 2. Establishment of Quorum/Roll Call
- 3. Proof of Notice of Meeting

The Board Chair will remove any Consent Agenda item upon timely request of any Board member or Member of the Association who has an interest in the item. A request is timely if made prior to the Board Vote on the Consent Agenda. Items removed from the Consent Agenda will then be considered separately by the Board immediately following action on the Consent Agenda or placed later on the agenda at the discretion of Board.

- 4. Consent Agenda
 - a. Approval of Board Meeting Minutes of Action from July 2022
 - b. Approval of Finance Committee Minutes from July 2022
 - c. Approval of Architectural Review Committee Minutes from July 2022
 - d. Approval of Development Review Committee Minutes from July 2022
- 5. Member Forum
- 6. Director Comments
- 7. Committee Reports
 - a. Delegate Meeting
 - b. Finance Committee
 - i. Review of the July 2022 Financials
- 8. General Manager Report
- 9. Continued Business
 - a. Resolutions
 - i. No New Resolutions
- 10. New Business
- 11. Delegate Forum
- 12. Adjournment

The next Delegate and Board meeting will be held on Tuesday, September 20, 2022

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BOARD OF DIRECTORS MEETING

Virtual and at Southridge Recreation Center 4800 McArthur Ranch Road, Highlands Ranch, CO 80130 July 19, 2022

MINUTES

- 1. Call to Order: The meeting was called to order at 8:25 p.m.
- Establishment of Quorum/Roll Call: A quorum was established. Directors Jim Allen, Brock Norris, Melissa Park, Dan DeBacco and Monica Wasden were present.
- 3. **Proof of Notice of Meeting:** Proper notice was provided.
- 4. Consent Agenda
 - a. Approval of Board Meeting Minutes of Action from June 2022
 - b. Approval of Finance Committee Minutes from June 2022
 - c. Approval of Architectural Review Committee Minutes from June 2022
 - d. Approval of Development Review Committee Minutes from June 2022
 - e. Approval of Finance and Bylaws Committee Appointments
 - i. Bylaws Committee applicant: Rosabel Harrington
 - ii. Finance Committee applicant: Robert Donahue

Action: A motion was made by Brock Norris and seconded by Monica Wasden to approve the consent agenda.

Motion carried.

- Member Forum: Pattie McGuinness address the board as a member and asked for legal counsel to give a list of the changes being made to the governing document and rules and regulations that HB 1137 and HB 1139 have dictated.
- 6. Director Comments: Jim Allen thanked GM Mike Baily on a good job sense taking on his new role.
- 7. Committee Reports
 - a. Delegate Meeting: No comments made
 - b. **Finance Committee:** Emily Arnold provided a review of the June 2022 HRCA financials statements that were presented to the Finance Committee on June 18, 2022.

Action: A motion was made by Dan DeBacco and seconded by Brock Norris to approve the June 2022 HRCA financial statements as presented. Motion carried.

- 8. General Manager Report: Mike Baily thanked staff for all their hard work for the past few months.
- 9. Continued Business: A correction to the agenda in regard to the resolution number was discussed by legal counsel.
 - a. Resolutions
 - i. 22_07_09: Policies, Procedures, and Rules and Regulations Concerning enforcement of Covenants and Rules,
 Including Notice and Hearing Procedures and the Schedule of Fines

Action: A motion was made by Jim Allen and seconded by Monica Wasden to adopt resolution 22_07_09. Motion carried.

ii. 22_07_11: Amended Collection Policy

Action: A motion was made by Monica Wasden and seconded by Brock Norris to adopt resolution 22_07_10. Motion carried.

- 10. New Business: None
- 11. Delegate Forum: None
- 12. Adjournment: The meeting was adjourned at 9:02p.m.

Respectfully Submitted,	
Monica Wasden, Secretary	

- Concern over the northern slope; if necessary, we recommend like materials will be used to match the south side
 of the building due to visibility from the public.
- Landscape architects coordinate the Planting Legend with their Planting Plan.

Presentation at 6:15pm by Forrest Dykstra from the Highlands Ranch Metro District

Discussion was opened to the DRC at 6:27pm. The following comments were offered and responded to:

- The DRC is very supportive of the new project and appreciate the HRMD (Highlands Ranch Metro District) giving the DRC the opportunity to comment.
- DRC referral only vs. approve/denial: As stated in the staff review: Douglas County (DC) will be processing this application using the expedited location & extent process that is applicable for "proposed public facilities or uses as provided by 30-28-110 of the C.R.S. DC is the governmental approval entity that will review plans for the construction of "public facilities or uses", whether it is publicly or privately owned.
- Entrances: Two entrances proposed and parking: There is an agreement between the Mountain View Church and the HR Senior Center to 'share' entrance/access along with parking when necessary to accommodate the activities of each center without monopolizing one over the other. The HR Senior Center will have a separate area specifically for DC Services outside the Senior Services activities. The west entrance will be built for a turning radius for South Metro Fire. Safety issues are being addressed: DC services incorporated into the building regardless of being 'separated'.
- Signage: Discussed to ensure the Senior population does not park in the 'wrong lot' due to their needs. Concerns about the possibility of inconvenience of walking further than necessary for the senior or disability population. Directional signage discussed to ensure correct utilization of the entrances. Monument signage will be displayed without hindering traffic visibility.
- Building orientation (east west orientation vs parallel to the streets). The South Side constrained by the water line, sanitary sewer. The angle of the build has utilized the space to the best of its ability without hindering any concerns including drainage and safety for participants.
- Design: East/West spine with transverse elements that connect to it (gables) all the same width/height and lack
 of hierarchy. Number of elements that stick beyond the width of the roof with a flat roof element. Suggestion to
 put these elements that 'stick out' under the roof therefore allowing the change of the width of the spine and
 change in the elements that stick out, offering extra shade structures. Any current elevation should not impact
 current residents' views.
- Metal roof color: material is acceptable, but color needs to be lightened up. Concern over the durability and the
 weathering over time with material being exposed to sunlight. HRMD has the exact concerns and will
 manipulate the color and address accordingly in the final plans.
- Noise concern: A base line sound study for the area is currently in progress
- Grade control: Discussion over guard rails for to meet safety standards for the grade of the slope on the path. Boulders, rock walls and native vegetation will be considered. Goal is to meet ADA requirements.
- Drainage and water control: Storm utilities to be the first addressed before construction of building. Drainage will collect to Water Quality Plan, draining to Dad Clark. HRMD plan is top priority to meet needs of the area.
- HVAC units: Equipment will be located on the northwest side of building and will be screened from view. Concerns due the grading of the site and the units will 'not' actually be screened depending on the elevation.
- Lighting: Timed so as not to affect the residents of the area. Design detail is not completed but will copy lighting currently place on the Highlands Ranch Mansion. Lighting will be structured to face 'down' but the surrounding homes are at a lower elevation. Light spillage will meet the code.
- Trash: Location is the south side of the building. Enclosed and will be screened. Screening has not been completed at this time. Location of enclosure is based on the kitchen location due to usage.
- Operation hours: Facility will only be open from 8am to 5pm with very limited evening activities indoors to limit the impact on surrounding residents.
- Fire: HRMD met with South Metro to ensure the sprinkler system and fire hydrants are accessible and to code. The new structure will be fully supported for fire hazard.
- Landscaping: Plan was 'rubber stamped' and raised many concerns over the easements, utility lines, screening, types and maturity sizes of plantings and sanitary issues. Recommendations from DRC committee sent to HRMD

IV. Resident Comments

- Quinn Hatala: Concerns over the noise and traffic level and the grading of the residential properties that have walkout basements, windows, master bedrooms and most of the indoor living space located in the rear of the home, are positioned below the planned facility and parking areas.
- Mitigation of visual impact and noise from the parking lot and non-residential activity needs to be prioritized and required.
- A prefabricated wall on the south side of the build would protect residents' rights to privacy.
- A DC Satellite Human Services Office does not belong in a residentially zoned area where the risk of safety to everyone involved is so high.
- The health, safety, and quality of living of current Highlands Ranch residents must be considered.
- **Katherine Vogel:** Concerns as to why a Douglas County Human Services office is in the same facility to be frequented and used by the community senior center population.
- Safety must be considered for all those involved: employees, residents, and individuals who will be visiting the building.
- Credible threats have been documented at similar sites along with the increase in crime in Douglas County.
- A wall surrounding the building should be considered.
- Sue Frommelt: The facility will be a long overdue and welcome addition to our community.
- Karen Burch: A place where Seniors can go and have a place of their own is long overdue.

Post comments:

- Parking: to move all parking to one location eliminating the need for signage, confusion, and traffic issues.
- Traffic impact study for new signal addressed and not warranted post study.
- Monument signage: to not deter the traffic flow

Summary: By Zell Cantrell

- Parapet height for screening, material selection, color, and roof hierarchy.
- Adequate screening and signage
- Plans currently under review by the DC Sheriff's office for safety

Action:

 A motion was made by H. Hollander: comments and summary from the public and HRCA DRAC as discussed be presented to the HRMD, seconded by R. Mierau.

V. Non-Agenda Resident Comments 7:19PM

There were no comments from residents

With no further business, a motion was made by G.Banks to adjourn the meeting. Seconded by A. Madlambayan The meeting adjourned a 7:21 pm.

Zell Cantrell, Chairperson
, ,
Ariel Madlambayan, Secretary

DEVELOPMENT REVIEW COMMITTEE

July 13, 2022

MEETING MINUTES

I. Call to Order

The meeting was called to order at 6:00 p.m. by **Chairperson Zell Cantrell**.

☑ Roll call was taken by **Ariel Madlambayan**, **Secretary**

Member Name	Present	Absent	Excused
Zell Cantrell, Chairperson	✓		
Rob Mierau, Vice-Chair	✓		
Ariel Madlambayan, Secretary	✓		
Karie Westphal	✓		
Greg Banks	✓		
Henry Hollander	✓		
Jerry Jeter	✓		

Also in attendance:

Diana Sklenar, CIS Manager

Forrest Dykstra, Highlands Ranch Metro District

Woody Bryant, DRC Consultant

Residents: Quinn Hatala, Karen Burch, Katherin Vogel, Sue Frommelt, Janet Gibley, Sandy Zick, J.Donakowski

II. Review and Approval of June 8, 2022, meeting minutes

Action:

A motion was made by J.Jetter to <u>Accept the June 8, 2022, minutes with the conditional approval that the voting on the last amendment be adjusted to receive correct count and amendments be made to the conditional approval wording, seconded by R.Mierau.</u>

- 3 member(s) Concur;
- 0 member(s) Dissent;
- 0 member(s) Abstain. (not present for meeting)

III. Highlands Ranch Senior Center | New Build

Scope of Project: The Highlands Ranch Metro District (HRMD) is proposing a 22,600sq. ft. Senior Center on the south side of E. Highlands Ranch Parkway, within Tract Z of HR Filing 103-B.

• The goal of this meeting is not to approve or deny but for commentary only from the DRC.

Woody Bryant presented the Staff Review comments.

- Two points of access from the public right-of-way. There is concern regarding the one access point with the full-movement, unprotected driveway due to the slope, access lanes and the speed limit.
- A recommended Traffic Impact Study be completed to determine if a traffic signal is warranted at this intersection.

^{*}Adjustment to voting total was to meet zero Abstain due to members being not present

^{*}Adjustment to the conditions of the approval as adjusted on final draft

- Concern over the northern slope; if necessary, we recommend like materials will be used to match the south side
 of the building due to visibility from the public.
- Landscape architects coordinate the Planting Legend with their Planting Plan.

Presentation at 6:15pm by Forrest Dykstra from the Highlands Ranch Metro District

Discussion was opened to the DRC at 6:27pm. The following comments were offered and responded to:

- The DRC is very supportive of the new project and appreciate the HRMD (Highlands Ranch Metro District) giving the DRC the opportunity to comment.
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- Signage: Discussed to ensure the Senior population does not park in the 'wrong lot' due to their needs. Concerns about the possibility of inconvenience of walking further than necessary for the senior or disability population. Directional signage discussed to ensure correct utilization of the entrances. Monument signage will be displayed without hindering traffic visibility.
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- Quinn Hatala: Concerns over the noise and traffic level and the grading of the residential properties that have
 walkout basements, windows, master bedrooms and most of the indoor living space located in the rear of the
 home, are positioned below the planned facility and parking areas.
- Mitigation of visual impact and noise from the parking lot and non-residential activity needs to be prioritized and required.
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Summary: By Zell Cantrell

- Parapet height for screening, material selection, color, and roof hierarchy.
- Adequate screening and signage
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Action:

 A motion was made by H. Hollander: comments and summary from the public and HRCA DRAC as discussed be presented to the HRMD, seconded by R. Mierau.

V. Non-Agenda Resident Comments 7:19PM

There were no comments from residents

With no further business, a motion was made by G.Banks to adjourn the meeting. Seconded by A. Madlambayan The meeting adjourned a 7:21 pm.

Zell Cantrell, Chairperson
, 1
Ariel Madlambayan, Secretary

COMMUNITY IMPROVEMENT SERVICES DEPARTMENT STATUS REPORT

JULY 2022

ARCHITECTURAL REVIEW COMMITTEE MEETINGS

The Architectural Review Committee meetings were held in person on July 6th & 20th.

SUBMITTALS

474 requests for improvements were received in July. There are 54 still in progress pending review, consultant decision or going to the August Architecture Committee meeting.

LETTERS OF NONCOMPLIANCE

1861 letters of noncompliance were mailed. The violations included:

- 10 Courtesy Letter
- 17 HRCA Notified by County
- 3 Remove Non-Compliant Accessory Building
- I Basketball Backboard
- 3 Air Conditioner/Evaporative cooler Window
- 9 Non-Complying Portable Basketball Goal
- I Submit or remove car cover
- 68 Commercial Vehicles and/or Trailers
- I Dog Runs/Dog Houses
- 3 Submit for Door replacement/ addition/ garage door
- 74 Maintain and Stain Fence
- 321 Staining
 - I New/ Extension and Interior Fencing
 - 2 Gardens/Vegetables
- 23 Remove inoperable vehicle
- I Submit Landscape
- 714 Maintain landscape
 - 4 Submit Exterior Lighting
 - 9 Holiday Lighting
- 21 72-hour rule
- 6 Refrain from Parking on Landscape
- I Outdoor Fireplaces and Firepits/Chimineas
- 203 Paint house review
 - 2 Submit paint colors
 - I Store Play Equipment
 - 2 Remove Above Ground Pools
 - 2 Submit Security/ Surveillance Cameras
 - 4 Signs and/or Advertising Devices
- 188 Comply with trash pickup
- 73 Maintain property
- 55 Remove unsightly material
- 29 Remove debris and/or trash
- 6 Submit Miscellaneous Improvement
- I Failure to comply
- 2 Submission of plans

There were 15 Fine or Chronic letters sent in the month of May for the following violations:

- I Commercial Vehicles and/or Trailers
- 3 Maintain and Stain Fence
- 10 Maintain Landscape
- I Comply with trash pickup

TRIBUNALS

There was I Tribunal scheduled for the month of July

4844 Apollo Bay Drive - Paint color denial

COMMERCIAL

A Development Review Committee meeting was held on July 13, 2022 for referral review only

Highlands Ranch Senior Center | New Build

Scope of Project: The Highlands Ranch Metro District (HRMD) is proposing a 22,600sq. ft. Senior Center on the south side of E. Highlands Ranch Parkway, within Tract Z of HR Filing 103-B.

Administrative Reviews

• There were no Commercial Administrative Reviews for July

Douglas County Referrals-

DR2022-004 Zoning Resolution- water supply overlay- No Exceptions ZR2022-034 Senior Center permit- reviewed by DRC

COMMERCIAL NONCOMPLIANCE

The May Commercial activity totals

- 22 Emails sent
- 19 Letters sent
- 6 Phone Calls
- 64 Non-compliant yard signs removed
- 9 Emails with Commercial Review

STATUS LETTER REQUESTS

Staff processed 174 Status Request letters for July. Of the 174 letters, there were 54 rush orders. Four orders were cancelled. Violations, including fines and legal fees, were added to applicable accounts.

COMMERCIAL ESTOPPLE LETTER REQUESTS

There were no estopple requests during the month.

ARCHITECTURAL REVIEW COMMITTEE

DATE: July 6, 2022

MEETING MINUTES

I. CALL TO ORDER

The meeting was called to order at 5:30 p.m. by Mr. Jerry Jeter, Committee Chair

☑ Roll call was taken, and a quorum was established.

Member Name	Present	Absent	Excused
Laurie Allred, Chair			✓
Elizabeth Bryant	✓		
Chris Robinson	✓		
Jason Pickett	✓		
Tony Perrone	✓		
Jerry Jeter	✓		
Jeff Rohr	✓		
Don McCandless	✓		
Mollie Anderson	✓		

Also in attendance:

Jayma Wessling CIS Coordinator
Dave & Sherrie Farrell Homeowners
Trent Rinker Homeowner
Ashley Wenger Homeowner

II. NEW BUSINESS:

- III. <u>Architectural Reviews</u> The Committee Members reviewed the following submittals.
- 1. 9265 Madras Ct Appointment to pitch driveway expansion and walkway by Mr. & Mrs. Farrell Approved by all without river homage, six (6") inch curb height, width of wall eight (8") inches, driveway to expand to property line, walkway expansion.
- 2. **6779 Dampler** Observatory Conditional Approval by seven (7) members in light gray, eight (8') feet away from rear property line, and five (5') away from side property line, slight elevation off ground.
- 3. 110878 Shadowbrook Pool Approved by all.
- **4. 10351 Heatherglen** Addition Not Approved by six (6), Approved by two (2) resulting in a Denial. The roof pitch must be shown as a 3:12 pitch.
- 5. **7 Falcon Hills** Pool, Turf Approved by all
- 6. 3160 Thistlebrook Cir Commercial Vehicle Not Approved by seven (7), Approved by one (1) resulting in a Denial
- 7. **8913 Roundrock -** Addition— Not Approved by all due to pitch of roof, and materials.
- 8. 10577 Cherrybrook Exterior Window Shutters Approved by five (5), Denied by three (3) resulting in an Approval with two (2") slats.
- 9. 2931 Wyecliff Way Pergola Approved by seven (7), Denied by one (1) resulting in an Approval, must be two (2') off of the lot lines and must get approval from the utility companies.
- **10. 687 Walden –** Addition Not Approved by all due to roof pitch, roof over hang not matched, need professional, full elevation drawings, and site plan.

With no further business, the regular meeting adjourned at 7:29 p.m

Laurie Allred, Architectural Review Committee Chair	

ARCHITECTURAL REVIEW COMMITTEE

DATE: July 20, 2022

MEETING MINUTES

I. CALL TO ORDER

The meeting was called to order at 5:30 p.m. by Ms. Laurie Al Jerry Jeter, Committee Chair

☑ Roll call was taken, and a quorum was established.

Member Name	Present	Absent	Excused
Laurie Allred, Chair	✓		
Elizabeth Bryant	✓		
Chris Robinson	✓		
Jason Pickett		✓	
Tony Perrone	✓		
Jerry Jeter	✓		
Jeff Rohr	✓		
Don McCandless	✓		
Mollie Anderson	✓		

Also in attendance:

Jayma Wessling CIS Coordinator Patrick Laurie Homeowner Allison Cartwright by phone Homeowner David Lyons Homeowner

II. NEW BUSINESS:

- IV. <u>Architectural Reviews</u> The Committee Members reviewed the following submittals.
- 11. 728 Old Stone Dr Appointment Pool
 - a. Approved by all
- 12. 8913 Round Rock Appointment Addition
 - a. Approved by All
- 13. 1367 Sunny Side Appointment Concrete patio on front yard
 - a. Not Approved requested more information
- 14. 9265 Madras Ct Use of pavers as driveway materials
 - a. Approved in July 3 meeting
- 15. 9963 Candlewood Addition
 - a. Approved by all
- 16. 987 Fairchild Addition
 - a. Not Approved with 5 not in favor, 3 in favor
- 17. 2045 Mountain Sage Garage Door
 - a. Not Approved with 5 not in favor, 3 in favor
- 18. 1579 Saltbush Ridge Rd Tree Stump
 - a. Not Approved with 6 not in favor, 1 in favor
- 19. 9930 Ashleigh Paint
 - a. Approved with 5 in favor, 3 not in favor
- 20. 10647 Abbotswood Paint brick
 - a. Not approved by all

With no further business, the regular meeting adjourned at 8:00 p.m

Laurie Allred, Architectural Review Committee Chair







Board of Directors

Special Quarterly Meeting for the 501(c)3's Virtual and at Southridge Recreation Center 4800 McArthur Ranch Road, Highlands Ranch, CO 80130 July 19, 2022

MINUTES

- I. Call to Order: The meeting was called to order at 9:03 p.m.
- II. Roll Call and Proof of Notice: Proper notice was provided.
- III. Approval of Minutes of Action from April 19, 2022.Action: A motion was made by Dan DeBacco and seconded by Jim Allen to approve the minutes from April 19, 2022, as presented. Motion carried
- **IV. Reports:** Emily Arnold provided a review of the June 2022 HRCAA, HRCSF, and HRBCEF financial statements that were presented to the Finance Committee on June 18, 2022.
 - Accept the Second Quarter Financial Statements for HRCAA
 - Accept the Second Quarter Financial Statements for HRCSF
 - Accept the Second Quarter Financial Statements for HRBCEF
 Action: A motion was made by Dan DeBacco and seconded by Melissa Park to approve the HRCAA, HRCSF and HRBCEF as presented. Motion carried.
- V. Additional Business: None

Respectfully Submitted,	
Monica Wasden, Secretary	



Highlands Ranch Community Association

Financial Statements

As of July 31, 2022

HRCA Financial Statements July 31, 2022 Table of Contents

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Highlands Ranch Community Association

Financial Statements

Year to Date By Fund

Highlands Ranch Community Association, Inc. Statement of Revenues and Expenses for All Funds For the Year Ending July 31, 2022

	ADMINIST	RATIVE		RECRE	ATION	BACKCO	UNTRY	DEBT SERVICE		
	OPERATING	RESERVE	OSCA	OPERATING	RESERVE	OPERATING	RESERVE	& PLANT	ELIMINATIONS	TOTAL
Revenues										
Homeowner assessments	\$ 1,336,829	\$ -	\$ -	\$ 9,815,960	\$ -	\$ -	\$ -	\$ -		11,152,789
Homeowner fees	553,164	-	-	-	_	-	-	-		553,164
Community improvement services	82,980	-	-	-	-	-	-	-		82,980
Legal Revenue	25,420	-	-	-	-	-	-	-		25,420
Recreation programs	-	-	-	3,433,443	-	727,883	-	-		4,161,326
Facility operations	-	-	-	529,853	-	9,482	-	-	(36,050)	503,285
Community events	135,154	-	-	-	-	-	-	-		135,154
Advertising	-	-	-	-	-	-	-	-		_
Management Fee Revenue	187,908	-	-	91,085	-	-	-	-	(278,993)	_
Interest and other Revenue	55,248	2,665	(36,266)	235,448	10,888	43,877	(4,813)	8,068		315,115
Total revenues	2,376,703	2,665	(36,266)	14,105,789	10,888	781,242	(4,813)	8,068	(315,043)	16,929,233
Expenses										
Salaries and employee benefits	1,112,708	-	-	6,990,467	-	713,001	-	-		8,816,176
Facility operations	12,582	-	-	757,409	25,327	53,556	-	-		848,874
Depreciation Expense	-	33,494	-	-	-	-	73,486	1,509,637		1,616,617
Professional services	245,449	· -	-	124,291	_	450	, <u> </u>	, , , , <u>, , , , , , , , , , , , , , , </u>		370,190
Advertising	6,377	-	-	42,433	_	-	_	-		48,810
Office expenses	93,343	35,716	-	297,786	12	3,022	1,328	-		431,207
Insurance	31,466	-	-	236,559	-	21,830	-	-		289,855
Interest	-	-	-	-	556	-	-	552,408		552,964
Information Technology Expenses	179,884	-	-	555,230	-	-	-	-		735,114
Occupancy	40,384	-	-	713,602	-	-	-	-	(36,050)	717,936
Program	1	-	-	756,317	-	154,301	-	-	, , ,	910,619
Community events	147,970	-	-	-	-	-	-	-		147,970
Conferences, meetings and travel	16,586	-	-	6,173	_	13,727	_	-		36,486
Licenses and permits	-	-	-	22,087	-	-	-	-		22,087
Dues, subscriptions and memberships	11,900	-	-	9,691	-	-	-	-		21,591
Management Fee Expense	91,085	-	-	187,908	-	-	-	-	(278,993)	· -
Other operating expenses	-	-	607	782	-	-	-	-	• • •	1,389
Total expenses	1,989,735	69,210	607	10,700,735	25,895	959,887	74,814	2,062,045	(315,043)	15,567,885
(Gains) / Losses	-	51,455	-	-	-	-	(42)	26,030		77,443
Excess (deficiency) of revenues over expenses	386,968	(118,000)	(36,873)	3,405,054	(15,007)	(178,645)	(79,585)	(2,080,007)	-	1,283,905
Transfers to Bond Fund	_	_	_	(1,511,593)	_	_	_	1,511,593		_
Transfers to Bond Fund Transfers to Backcountry Fund	-	_	_	(262,500)	_	262,500	_	1,511,555		
Transfers to Backcountry I und Transfers for Capital Equipment	-	_	(28,636)	(202,000)	_	202,000	28,636			
Transfers for Reserves	(127,392)	122,579	(1,718)	(2,580,680)	1,312,070	(5,845)	,	1,273,423		
Total transfers	(127,392)	122,579	(30,354)	(4,354,773)	1,312,070	256,655	36,199	2,785,016		
Net revenues (expenses)	\$ 259,576	\$ 4,579	\$ (67,227)	\$ (949,719)	\$ 1,297,063	\$ 78,010	\$ (43,386)	\$ 705,009	\$ - \$	1,283,905

Highlands Ranch Community Association, Inc. Balance Sheet for All Funds As of July 31, 2022

	ADMINIS ¹	TRATIVE		RECRE	ATION	BACKCO	UNTRY	DEBT SERVICE		
-	OPERATING	RESERVE	OSCA	OPERATING	RESERVE	OPERATING	RESERVE	& PLANT	ELIMINATIONS	TOTAL
ASSETS										
Current Assets										
Cash & Equivalents										
Wells Fargo Checking, Payroll and Swee	3,058,193	-	-	4,952,265	-	308,870	-	-		8,319,328
Other Investment Accounts	253,722	-	-	610,136	587,350	-	-	-		1,451,208
Wells Fargo Bond Fund Accounts	-	-	-	-	-	-	-	4,207,582		4,207,582
Morgan Stanley	-	-	4,858,338	-	6,215,619	-	-	-		11,073,957
RBC Wealth Management	217,066	957,560	-	-	-	24,952	215,753	-		1,415,331
Cash on Hand	356	-	-	2,719	-	-	-	-		3,075
Total Cash & Equivalents	3,529,337	957,560	4,858,338	5,565,120	6,802,969	333,822	215,753	4,207,582		26,470,481
Accounts Receivable										
1100 - AR-Assessments & Legal	219,298	-	-	217,654	-	-	-	-		436,952
1105 - Allowance for Doubtful Accounts	994	-	-	(72,186)	-	-	-	-		(71,192)
1180 - AR- Covenants & Legal	158,844	-	-	-	-	-	-	-		158,844
1191 - Accrued Interest Receivable	-	-	20,359	-	7,463	-	-	5,037		32,859
Total Accounts Receivable	379,136	-	20,359	145,468	7,463	-	-	5,037		557,463
Other Current Asset										
1195 - Miscellaneous Receivable	4,440	-	-	124,252	-	14,399	(79)	-		143,012
1196 - Misc Rec – PM Shared Credit	-	-	-	25,611	-	-	-	-		25,611
1200 - Prepaid Expense	27,058	-	-	113,434	-	1,142	-	-		141,634
1205 - Prepaid Insurance	5,075	-	-	23,206	-	2,066	-	-		30,347
1210 - Inventory	-	-	-	45,023	-	-	-	-		45,023
1225 - Undeposited Funds	(996)	-	-	-	-	-	-	-		(996)
Total Other Current Asset	35,577	-	-	331,526	-	17,607	(79)	-		384,631
Total Current Assets	3,944,050	957,560	4,878,697	6,042,114	6,810,432	351,429	215,674	4,212,619	-	27,412,575
Fixed Assets										
Fixed Assets - Cost	17,318	541,730	-	69,270	-	-	1,314,290	76,564,959		78,507,567
Fixed Assets - Accumulated Depreciation	-	(418,064)	-	-	-	-	(820,441)	(43,751,874)		(44,990,379)
Total Fixed Assets	17,318	123,666	-	69,270	-	-	493,849	32,813,085	-	33,517,188
Other Assets										
1110 - PM Cash Clearing	-	-	-	30,492	-	-	-	-		30,492
1250 - Interfund Receivable	554,596	24,000	6,500	846,665	74,076	284,402	-	-	(1,790,239)	-
1255 - Loan from OSCA Loan Receivable	-	-	262,500	-	-	-	-	-	(262,500)	-
1600 - 1999 Bond Issuance Costs	-	-	-	-	-	-	-	50,570		50,570
Total Other Assets	554,596	24,000	269,000	877,157	74,076	284,402	-	50,570	(2,052,739)	81,062
Total ASSETS	\$ 4,515,964	\$ 1,105,226 \$	5,147,697	\$ 6,988,541	\$ 6,884,508	\$ 635,831	\$ 709,523	\$ 37,076,274	\$ (2,052,739)	\$ 61,010,825

Highlands Ranch Community Association, Inc. Balance Sheet for All Funds As of July 31, 2022

	ADMINIST	RATIVE		RECREA	TION	ВАСКСО	UNTRY	DEBT SERVICE		
	OPERATING	RESERVE	OSCA O	PERATING	RESERVE	OPERATING	RESERVE	& PLANT	ELIMINATIONS	TOTAL
LIABILITIES & EQUITY										
Current Liabilities										
Accounts Payable										
2000 - Accounts Payable	9,349	-	-	276,914	1,209	8,401	-	-		295,873
2015 - Accrued Bond Interest Payable	-	-	-	-	-	-	-	339,944		339,944
2025 - Preschool Scrips Pass Through		-	-	-	-	-	-	-		-
Total Accounts Payable	9,349	-	-	276,914	1,209	8,401	-	339,944		635,817
Other Current Liability										
2005 - Accrued Accounts Payable	151,024	-	-	90,931	263	158,499	-	-		400,717
2006 - Accrued AP - PM Shared Credit	-	-	-	55,847	-	-	-	-		55,847
2008 - Lease Liability	16,255	-	-	65,022	-	-	-	-		81,277
2009 - Colorado Payback	5,916	-	-	11,294	-	3,658	-	-		20,868
2020 - Sales Taxes Payable - State	-	-	-	-	-	-	-	-		-
2045 - Accrued Payroll & Vacation Expense	77,585	-	-	203,445	-	28,194	-	-		309,224
2050 - AFLAC Pre-Tax	110	-	-	106	-	-	-	-		216
2055 - Cafeteria Plan EE Contribution	(230)	-	-	230	-	-	-	-		_
2060 - Health Savings Acct EE Cont	-	_	-	-	-	-	-	_		_
2100 - Unearned Assessments	44,897	_	-	686,596	_	_	_	_		731,493
2101 - Deferred Assessments	456,664	_	-	2,801,161	_	_	_	_		3,257,825
2102 - Unearned CIS Fines & Fees	538,940	_	-	-	_	_	_	_		538,940
2105 - Unearned Program & Facilities Revenue	15,964	_	-	851,470	-	(6,254)	_	_		861,180
2110 - Unearned Other Revenue	-	_	_	42,323	_	59,493	_	_		101,816
2115 - Unearned Sponsorship & Grant Revenue	_	_	_	-	_	-	_	_		-
2120 - Foreclosure Reserve	_	_	_	_	_	_	_	_		_
2125 - Propertion Vegetation Mngt (Xcel)						22,248				22,248
2130 - Prepaid Natural Resource Mngt -Elk		_	_	_	_	10,282	_	_		10,282
				_		8,586		_		8,586
2135 - Prepaid Water Line Easment	1,095,031	-	- 583	- 551,922	- 51,712	25,339	932	64,720	(1,790,239)	0,300
2250 - Interfund Payable	2,402,156	<u> </u>	583	5,360,347	51,712	310,045	932	64,720	(1,790,239)	6,400,519
Total Other Current Liability			583	5,637,261	53,184	318,446	932	404,664		
Total Current Liabilities	2,411,505		363	5,637,261	33,104	310,440	932	404,004	(1,790,239)	7,036,336
Long Term Liabilities					000 500				(000 500)	
2255 - Loan from OSCA Loan Payable	-	-	-	-	262,500	-	-	-	(262,500)	-
2600 - Bonds Payable - 1999 Series	-	-	-	-	-	-	-			-
2610 - Bonds Payable - 2004 Series	-	-	-	-	<u>-</u>	-	-	8,570,000		8,570,000
Total Long Term Liabilities	-	-	-	-	262,500	-	-	8,570,000	(262,500)	8,570,000
Equity										
3005 - restricted fund equity	-		<u>-</u>	-	2,926,527	-	-	-		2,926,527
RETAINED EARNINGS	2,263,298	776,777	3,252,541	5,468,331	640,149	176,572	586,777	25,970,836		39,135,281
Net Income	259,575	4,579	(67,227)	(949,720)	1,297,063	78,011	(43,387)	705,009		1,283,903
Total Equity (Fund Balance)	2,104,459	1,105,226	5,147,113	1,351,281	6,568,824	317,385	708,591	28,101,611	-	45,404,490
Total LIABILITIES & EQUITY	\$ 4,515,964	\$ 1,105,226 \$	5,147,696 \$	6,988,542 \$	6,884,508	\$ 635,831	\$ 709,523	\$ 37,076,275	\$ (2,052,739)	\$ 61,010,826

Highlands Ranch Community Association

Income Statement

Actual to Budget Analysis by Operating Funds

HRCA Administrative Fund Variance Analysis - Actual vs. Budget

	July 2022 MTD Actual vs. Budget								Ju	ly 20	022 YTD Actu	al vs.	Budget		
					Variance			-					Variance		
	Actual		Budget		\$	%			Actual		Budget		\$	%	
Revenues								-							
Homeowner assessments	\$ 193,135	\$	191,000	\$	2,135	1%			\$ 1,336,829	\$	1,337,000	\$	(171)	0%	
Homeowner fees	73,483		102,917		(29,434)	(29%)	Α		553,166		661,925		(108,759)	(16%)	Α
Community improvement services	8,925		10,500		(1,575)	(15%)			82,980		73,500		9,480	13%	
Legal Revenue	1,758		3,417		(1,658)	(49%)			25,420		23,917		1,503	6%	
Community events	(21,795)		15,833		(37,628)	(238%)	В		135,154		101,333		33,821	33%	В
Management Fee	26,228		28,000		(1,772)	(6%)			187,908		226,500		(38,592)	(17%)	С
Interest and other revenue	5,950		13,413		(7,462)	(56%)			55,246		53,888		1,359	3%	
Total revenues	287,685		365,079		(77,395)	(21%)		-	2,376,703		2,478,062		(101,359)	(4%)	
Expenses								-							
Salaries and employee benefits	134,136		156,155		22,018	14%	С		1,112,708		1,149,296		36,589	3%	
Facility operations	2,921		1,417		(1,504)	(106%)			12,582		9,917		(2,665)	(27%)	
Professional services	42,442		43,405		962	2%			247,226		303,024		55,799	18%	D
Advertising	-		-		-				6,378		10,000		3,622	36%	
Office expenses	12,079		10,876		(1,203)	(11%)			93,346		76,129		(17,217)	(23%)	Ε
Insurance	3,154		10,753		7,599	71%			31,466		64,765		33,298	51%	F
Information Technology Expenses	31,476		24,825		(6,652)	(27%)			178,101		163,881		(14,220)	(9%)	
Occupancy	5,837		5,833		(3)	0%			40,384		40,835		451	1%	
Program	-		-		-				-		-		-		
Community events	78,815		87,958		9,143	10%			147,973		162,008		14,036	9%	
Conferences, meetings and travel	2,238		2,350		112	5%			16,586		16,450		(136)	(1%)	
Licenses and permits	-		-		-				-		-		-		
Dues, subscriptions and memberships	1,545		2,163		617	29%			11,901		15,138		3,236	21%	
Management Fee	15,258		13,750		(1,508)	(11%)			91,085		96,250		5,165	5%	
Other operating expenses	-		583		583	100%		_	-		4,083		4,083	100%	
Total expenses	329,901		360,067		30,166	8%			1,989,735		2,111,776		122,041	6%	
Transfers								_							
Transfers - Capital Equipment	-		7,458		7,458	100%			-		52,206		52,206	100%	G
Transfers to Admin. Reserve Fund	8,896		18,666		9,770	52%		_	127,392		130,662		3,270	3%	
Total transfers	8,896		26,124		17,228	66%		_	127,392		182,868		55,476	30%	
Total expenses after transfers	338,797		386,191		47,394	12%		_	2,117,127		2,294,644		177,517	8%	
Net revenue (expense)	\$ (51,113)	\$	(21,112)	\$	(30,001)	142%		_	\$ 259,576	\$	183,418	\$	76,158	42%	

Variance materiality = \$10k and 10%

Variance Discussion - MTD Actual vs. Budget

- A Lower late fees, legal fees, and status letter fees than budgeted
- B Beer Fest revenue (\$50K) from June transferred to the Scholarship fund in July
- B Salaries and medical insurance lower than expected

Variance Discussion - YTD Actual vs. Budget

- A Lower transfer fees, legal fees, and status letter fees than budgeted
- B Several events have exceeded budget year to date including Cold Cases and Cocktails, Misc Tastings, Spring Bazaar, and Super Hero. \$12K to be transferred to Cultural Affairs for Oaked and Smoked.
- C Legal fees charged to Rec lower than budgeted
- D Legal fee actuals lower than expected
- E Budget did not include Q1 newsletter and printing costs due to Covid
- F Variance relates to liability insurance invoicing timing compared to budget
- G The Admin Reserve is overfunded in excess of \$1M so budgeted transfers are not required

Administrative Fund Community Events YTD July 31, 2022

Reve	nue	Expense	Profit/(Loss)
Adult Swim Night	871	900	(29)
Beer Festival	45,926	33,034	12,892
Cold Cases & Cocktails	11,988	1,287	10,702
Doggie Splash	250		250
Easter Egg Hunt	600	1,482	(882)
Fall Craft Show			-
Farmers Market	3,500	36	3,464
Father Daughter Sweetheart Ball	17,830	18,323	(493)
Garage Sale			-
General	170	5,361	(5,191)
Glow in the Dark Yoga	982	936	46
HRCA Camp Cups			-
HRCA Socks			-
Hometown Holiday Celebration		479	(479)
House Decorations			-
Jewelry Show	1,252	-	1,252
July 4th Fireworks		52,306	(52,306)
July 4th Parade	4,000	18,503	(14,503)
Miscellaneous Pop Up Events		417	(417)
Miscellaneous Tastings	6,688	277	6,411
Oaked & Smoked	24,205	12,375	11,830
Paranormal Party			-
Princess Teas	2,136	444	1,692
Rose in the Ranch			-
Recycling Events		150	(150)
Spirit Tastings			-
Spring Bazaar	12,056	241	11,815
Super Hero Party	2,700	1,423	1,277
Tequila and Tacos			-
Touch a Truck	<u> </u>	-	<u> </u>
1	135,154	147,973	(12,819)

Comm. Relations & Marketing FY22 Budget by Month

FY22 Budget by Month	Jan Budget	Feb Budget	Mar Budget	Apr Budget	May Budget	Jun Budget	Jul Budget	Aug Budget	Sep Budget	Oct Budget	Nov Budget	Dec Budget	Total Budget
4400 - Community Events Revenue													
Tacos and Tequila								11,000					11,000
Adult Swim Night						1,500	-	-					1,500
Rose in the Ranch			-								3,500		3,500
Cold Cases and Cocktails	-	-	3,000	-	-	-	-	-	-	3,000	-	-	6,000
Miscellaneous Pop Up Events	83	83	83	83	83	83	83	83	83	83	83	83	1,000
HRCA Socks	-			500								100	100 500
Easter Egg Hunt			-	500			2,000						2,000
July 4th Parade Farmers Market				500	1,000	1,000	1,500	1,000	1,000	500	500		7.000
Hometown Holiday Celebration				300	1,000	1,000	1,500	1,000	1,000	300	300	500	500
Beer Festival						45,000						300	45,000
Spirit Tastings	500	500				40,000							1,000
Spring Bazaar	000	000	10,000										10,000
Garage Sale			10,000		_				1,500				1,500
Fall Craft Show									-	15,000			15,000
Miscellaneous Tastings	250	250	250	250	250	250	250	250	250	250	250	250	3,000
Doggie Splash	-	-	-	-	-	-	-	-	3,000	-	-	-	3,000
Paranormal Party										4,500			4,500
Jewelry Show											10,000		10,000
Touch a Truck					-			2,000					2,000
Glow in the Dark Yoga										1,200			1,200
Father Daughter Sweetheart Ball		18,000											18,000
Oaked & Smoked							12,000						12,000
Super Hero Party								2,000			-		2,000
Princess Teas			2,000									2,000	4,000
	833	18,833	15,333	1,333	1,333	47,833	15,833	16,333	5,833	24,533	14,333	2,933	165,300
5100 - Community Events Expense													
Tacos and Tequila								9,500					9,500
July 4th Fireworks						700	60,000						60,000
Adult Swim Night						700	-	-		75		75	700
House Decorating				•						75	2 000	75	150 2,000
Rose in the Ranch			600							600	2,000	_	1,200
Cold Cases and Cocktails Senior Fair	-	-	000	-	-	-	-	-	-	000	150	-	150
Miscellaneous Pop Up Events	83	83	83	83	83	83	83	83	83	83	83	83	1,000
General	417	417	417	417	417	417	417	417	417	417	417	417	5,000
Easter Egg Hunt	417	717		3,000	717	417	417	717	417	417	717	417	3,000
July 4th Parade				0,000		15,000	15,000						30,000
Farmers Market						.0,000	250						250
Hometown Holiday Celebration							200					15,000	15,000
Beer Festival						35,000						,	35,000
Spirit Tastings	750	750				,							1,500
Spring Bazaar				1,000									1,000
Garage Sale									700				700
Fall Craft Show									-	1,000			1,000
Miscellaneous Tastings	208	208	208	208	208	208	208	208	208	208	208	208	2,500
Doggie Splash									200				200
Paranormal Party				-						2,500			2,500
Jewelry Show											1,000		1,000
Touch a Truck					-			4,500					4,500
Glow in the Dark Yoga										900			900
Father Daughter Sweetheart Ball	9,320	3,680											13,000
Oaked & Smoked							12,000						12,000
Super Hero Party								1,000			-		1,000
Princess Teas			,			=	A=		-			2,000	2,000
	10,778	5,138	1,308	4,708	708	51,408	87,958	15,708	1,608	5,783	3,858	17,783	206,750
		13,695					(72,125)					(14,850)	

HRCA Recreation Fund Variance Analysis - Actual vs. Budget

	July 2022 MTD Actual vs. Budget								Jul	ly 2	022 YTD Actu	al vs	. Budget		
						Variance)						Variance)	
		Actual		Budget		\$	%		Actual		Budget		\$	%	
Revenues				100											
Homeowner assessments	\$	1,400,567	\$	1,402,500	\$	(1,933)	0%		\$ 9,815,960	\$	9,817,500	\$	(1,540)	0%	
Community improvement services		-		-		_			-		-		-		
Recreation programs		620,410		637,549		(17,139)	(3%)		3,433,442		3,091,259		342,182	11%	Α
Facility operations		78,594		67,369		11,225	17%		529,853		469,599		60,255	13%	В
Community events		-		-		-			-		-		-		
Advertising		-		-		-			-		-		-		
Management Fee		15,258		13,750		1,508	11%		91,085		96,250		(5,165)	(5%)	
Interest and other revenue		22,415		1,667		20,749	1,245%	Α	235,447		45,917		189,531	413%	C
Total revenues		2,137,244		2,122,835		14,410	1%		14,105,788		13,520,525		585,264	4%	
Expenses															
Salaries and employee benefits		1,077,893		1,224,632		146,739	12%	В	6,991,850		7,682,888		691,038	9%	
Facility operations		69,405		80,461		11,056	14%		756,030		622,595		(133,435)	(21%)	D
Professional services		33,802		33,883		82	0%		251,025		269,727		18,703	7%	
Advertising		4,298		6,000		1,702	28%		42,433		42,000		(433)	(1%)	
Office expenses		37,446		39,493		2,047	5%		297,781		276,450		(21,331)	(8%)	
Insurance		19,438		32,259		12,820	40%		236,558		225,811		(10,748)	(5%)	
Interest		-		-		_			-		-		- i		
Information Technology Expenses		60,295		62,126		1,832	3%		428,498		434,884		6,386	1%	
Occupancy		143,875		96,390		(47,485)	(49%)	С	713,598		665,874		(47,724)	(7%)	
Program		188,437		151,871		(36,565)	(24%)	D	756,319		609,061		(147,257)	(24%)	Ε
Community events		-		-		_			-		-		- i		
Conferences, meetings and travel		935		500		(435)	(87%)		6,172		3,500		(2,672)	(76%)	
Licenses and permits		3,067		4,292		1,225	29%		22,086		30,586		8,500	28%	
Dues, subscriptions and memberships		160		333		173	52%		9,691		2,333		(7,358)	(315%)	
Management Fee		26,228		28,000		1,772	6%		187,908		215,000		27,092	13%	F
Other operating expenses		230		83		(147)	(176%)		785		2,583		1,799	70%	
Total Expenses		1,665,510		1,760,324		94,814	5%		10,700,735		11,083,294		382,559	3%	
Transfers															
Transfers for capital equipment		-		-		_			-		-		_		
Transfers to Rec. Reserve		393,618		429,464		35,846	8%		2,580,680		2,978,353		397,673	13%	G
Transfers to Bond Fund		154,901		154,901			0%		1,511,593		1,505,026		(6,567)	0%	
Transfers to Backcountry Fund		(82,500)		37,500		120,000	320%	E	262,500		262,500		· - '	0%	
Total Transfers		466,019		621,865		155,846	25%		 4,354,773		4,745,879		391,106	8%	
Total Expenses after Transfers		2,131,529		2,382,189		250,660	11%		 15,055,507		15,829,173		773,665	5%	
Net Revenue (Expense)	\$	5,715	\$	(259,354)	\$	265,070	(102%)		\$	\$	(2,308,648)	\$	1,358,929	(59%)	
· · /	÷	-		(0)		0	, ,		 (0)	÷	(0)		0	· /	

HRCA Recreation Fund Variance Analysis - Actual vs. Budget (AvB)

Variance Discussion - MTD Actual vs. Budget

- A Favorable variance due to Grant Revenue for Preschool and Day Camps in 2022
- B- Lower than budgeted salaries due to open positions 19 open for Rec at end of July
- C- July Occupancy includes two months of SunShare bills (June and July); also, utility bills are running higher than predicted.
- **D** Program expenses exceed budget due to greater program participation and increased revenue
- E Backcountry Operating was previously underfunded necessitating an additional transfer in June, which was reversed in July with increased operations

Variance Discussion - YTD Actual vs. Budget

- A Positive variance is due to better than expected participation across many programs, primarily youth sports, tumbling, tennis, and arts & education
- B Favorable variance for facility operations primarily due to \$39K for Admin lease of ER offices. In addition, facility rentals were higher than predicted for tennis, batting cages, golf simulator, and guest fees.
- C Variance primarily relates to favorable Grant Revenue for Preschool and Day Camps in 2022, currently \$21K/month.
- D Variance due to higher than budgeted pool maintenance expenses and Maint & Supplies expenses due to timing vs. budget plus recent change in capitalization policy with higher thresholds; higher snow removal costs; higher uniform costs.
- E Program expenses exceed budget due to greater program participation and increased revenue
- F Legal fees charged to Rec lower than budgeted
- G The transfer between Rec Op and Rec Reserve for capital reserves was suspended for May and started back up at a reduced rate beginning in June due to revising the Eastridge remodel project spend.

 The project is coming in lower than budgeted by \$700K.

HRCA Backcountry Fund Variance Analysis - Actual vs. Budget (AvB)

	Ju	ily 2022 MTD Actual	l vs. Budget			July	2022 YTD Actual v	/s. Budget		
			Variance)				Variance		
	Actual	Budget	\$	%		Actual	Budget	\$	%	
Revenues										
Recreation programs	\$ 273,696	\$ 248,000	25,696	10%	Α	\$ 727,883	624,800	103,083	16%	Α
Facility operations	16,916	8,954	7,962	89%	В	53,359	67,678	(14,319)	-21%	В
Interest and other revenue	-	8	(8)	-100%		-	56	(56)	-100%	
Total revenues	290,611	256,962	33,649	13%		 781,242	692,534	88,708	13%	
Expenses										
Salaries and employee benefits	121,076	114,575	(6,501)	-6%	C	713,001	635,123	(77,878)	-12%	С
Facility operations	13,656	12,000	(1,656)	-14%		53,556	75,250	21,694	29%	D
Professional services	-	-	-			450	3,100	2,650	85%	
Office expenses	584	816	232	28%		3,022	7,216	4,194	58%	
Insurance	1,790	3,500	1,710	49%		21,830	24,500	2,670	11%	
Program	25,690	24,500	(1,190)	(5%)		154,301	122,900	(31,401)	(26%)	Ε
Conferences, meetings and travel	2,212	2,000	(212)	(11%)		13,727	16,000	2,273	14%	
Licenses and permits		110	110	100%		 -	770	770	100%	
Total expenses	165,009	157,501	(7,509)	(5%)		 959,886	884,859	(75,027)	(8%)	
Transfers										
Transfer To B.C. Reserve Fund	835	835	-	0%		5,845	5,845	-	0%	
Transfer from Recreation Fund	82,500	(37,500)	(120,000)	320%	D	 (262,500)	(262,500)	-	0%	
Total transfers	83,335	(36,665)	(120,000)	327%		 (256,655)	(256,655)	-	0%	
Total expenses after transfers	248,344	120,836	(127,509)	(106%)		703,231	628,204	(75,027)	(12%)	
Net revenue (expense)	\$ 42,267	\$ 136,126 \$	(93,859)	(69%)		\$ 78,011	64,330 \$	13,681	21%	

Variance materiality = \$5k and 10%

Variance Discussion - MTD Actual vs. Budget

- A Positive variance is due to better than expected participation in horse trail rides and youth camp.
- B Backcountry billing to HRBCEF non profit for June was not booked in June. Catch-up in July resulted in 2 months of expenses hitting in July.
- C Program staff expense higher than budgeted due to labor market challenges and better than expected participation in youth camp.
- D Backcountry Operating was underfunded necessitating a \$120K additional transfer in June, which was reversed in July. YTD is on track vs budget.

Variance Discussion - YTD Actual vs. Budget

- A Positive variance is due to better than expected participation in horse trail rides and youth camp.
- B Variance primarily due lower than expected vegetation management revenue and cell tower lease revenue.
- C Program staff expense higher than budgeted due to labor market challenges and better than expected participation in horse trail rides and youth camp.
- D Variance due lower expenses in Vegetation, Natural Resource and Noxious Weed management; plus \$3.5K reimbursement received from Douglas County for prairie dog control.
- E Variance due to \$24K higher than budgeted expenses in Horse Trail Rides and \$5K higher than budget expense for Youth Camp, both due to increased participation.

Highlands Ranch Community Association

Income Statement

Operating Fund Analysis

Current Month and Year to Date

HRCA Statement of Revenues and Expenses For the Month Ending July 31, 2022

Revenue February Revenue Rev		Current Month Actuals				Current Month Budget				Current Month Variance				Month to Date % Variance			
Homeowner fase seasments and fees 13,135 140,0567 1,593,702 191,000 140,2500 1,503,500 2,135 (19,03) - 202 191,000 0.05 Homeowner fees 73,485 1,575 1,585 1,585 1,585 1,585 1,585 1,585 Community Improvement Services 1,776 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 Community Events 1,776 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 Community Events 1,776 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 Community Events 1,776 1,595 1,		Admin	Rec	BC	Total	Admin	Rec	ВС	Total	Admin	Rec	BC	Total	Admin	Rec	вс	Total
Homeowner fase seasments and fees 13,135 140,0567 1,593,702 191,000 140,2500 1,503,500 2,135 (19,03) - 202 191,000 0.05 Homeowner fees 73,485 1,575 1,585 1,585 1,585 1,585 1,585 1,585 Community Improvement Services 1,776 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 Community Events 1,776 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 Community Events 1,776 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 1,595 Community Events 1,776 1,595 1,	_					· ·				·-							
Community Improvement Services Rose Ro																	
Community Improvement Services 8,925 . 8,925 . 8,925 . 10,500 . 10,500 . 1,575 . . 1,575 . 1,576 . 1			1,400,567				1,402,500				(1,933)	-			0%		
Recreation programms 1,758 62,0410 273,060 695,694 34,417 637,549 248,000 888,065 (1,656) (17,739) 25,060 6,896 49% 23% 17% 23% 23% 24% 24% 23% 24% 24% 23% 24% 24% 23% 24%																	
Family operations 2,7			.														
Community Events (21,796) - (21,796) 15,833 - 15,833 (37,628) - (37,628) 2-238% - 238% Advertising Advertising From the control of the revenue 5,556 22,415 - 28,386 13,413 13,413 1,760 - 41,750 (17,72) 1,508 - (264) -6% 11% - 10% 14% -		,				3,417								-49%			
Management Fee 26,28 15,258 - 41,486 28,000 13,750 - 41,750 (1,772) 1,508 - (284) -69% 11% -1% Interest and other revenue 28,005 22,415 - 28,366 13,413 1,667 8 15,087 (7,482) 20,744 (8) 13,278 50% 1246% 100% 89% 1446 13,278 1446 13,278 1446 13,278 1446 13,278 1446 13,278 1446				16,916				8,954				•			17%	89%	
Management Feer 15,258 - 41,486 28,000 13,750 - 41,750 (1,772) 1,508 - (264) -6% 11% -7% 1750 1770 1750 1770 1750 1770 1750 1770 1750 1770 1750 1770 1750		(21,795)	-	-	(21,795)	15,833	-	-		(37,628)	-	-	(37,628)	-238%			-238%
Total revenue				-				-					-				
Expenses Salaries and employee benefits 134,136 1,077,893 121,076 13,333,105 156,155 1,224,632 114,575 1,495,361 2,018 146,739 (6,501) 162,256 14% 12% -6% 11% 53,649 14,105 14,1	3			-													
Salaries and employee benefits 134,136 1,077,893 121,076 1,333,105 156,155 1,224,632 114,675 1,495,561 2,2018 146,739 (6,501) 162,256 14% 12% -6% 11% 11% 14%																	
Salaries and employee benefits 134,136 1,077,893 121,1076 1,333,105 156,155 1,224,632 114,675 1,495,361 22,018 146,739 (6,501) 162,256 14% 12% -6% 11% 14% 14% 8% Professional services 42,442 33,802 -76,244 43,405 33,883 -77,288 962 82 -10,44 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 2% 0% 2% 0% 2% 0% 2% 0% 0	Total revenues	287,685	2,137,244	290,611	2,715,540	365,079	2,122,835	256,962	2,744,876	(77,395)	14,410	33,649	(29,336)	-21%	1%	13%	-1%
Salaries and employee benefits 134,136 1,077,893 121,1076 1,333,105 156,155 1,224,632 114,675 1,495,361 22,018 146,739 (6,501) 162,256 14% 12% -6% 11% 14% 14% 8% Professional services 42,442 33,802 -76,244 43,405 33,883 -77,288 962 82 -10,44 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 1% 2% 0% 2% 0% 2% 0% 2% 0% 2% 0% 0	Expenses																
Facility operations 2,921 69,405 13,656 85,982 1,417 89,461 12,000 93,878 (1,504) 11,056 (1,656) 7,896 -1,060 -1,041 -144 88 87 144 144 88 144		134.136	1.077.893	121.076	1.333.105	156.155	1.224.632	114.575	1.495.361	22.018	146.739	(6.501)	162.256	14%	12%	-6%	11%
Professional services														-106%		-14%	
Office expenses 12,079 37,446 584 50,110 10,876 39,493 816 51,185 (1,203) 2,047 232 1,075 -11% 5% 28% 28% Insurance 3,154 19,438 1,790 24,383 1,790 24,383 32,259 3,500 46,512 7,599 12,820 1,710 22,125 71,4 40% 49% 49% 49% Interest 7			33,802	-	76,244	43,405	33,883								0%		1%
Insurance Insura	Advertising	· -	4,298	-	4,298	-	6,000	-	6,000	-	1,702	-	1,702		28%		28%
Insurance Insura	Office expenses	12,079	37,446	584	50,110	10,876	39,493	816	51,185	(1,203)	2,047	232	1,075	-11%	5%	28%	2%
Figure F	Insurance	3,154	19,438	1,790		10,753	32,259	3,500	46,512		12,820	1,710	22,129	71%	40%	49%	48%
Occupancy 5,837 143,875 - 149,712 5,833 96,390 - 102,223 (3) (47,485) - (47,489) 0% 4,9% 4,6% Program - 188,437 25,690 214,127 - 151,871 24,500 176,371 - (36,565) (1,190) (37,756) 0% 4,9% 4,6% Community events 78,815 78,815 87,958 87,958 9,143 9,143 10% - 24% - 5% - 21% Conferences, meetings and travel 2,238 935 2,212 5,385 2,350 500 2,000 4,860 112 (435) (212) (535) 5% - 11% -	Interest		-	-	-		-	-	-	-	-	-	-				
Program - 188,437 25,690 214,127 - 151,871 24,500 176,371 - (36,565) (1,190) (37,756) - 24% -5% -21% Community events 78,815 78,815 87,988 879,958 9,143 9,143 10% 10% 10% Conferences, meetings and travel 2,238 935 2,212 5,385 2,350 500 2,000 4,850 112 (435) (212) (535) 5% -87% -11% -11% Licenses and permits - 3,067 - 3,067 - 4,292 110 4,402 - 1,225 110 1,335 29% 100% 30% Dues, subscriptions and memberships 1,545 160 - 1,1705 2,163 333 - 2,496 617 173 - 791 22% 52% 32% Management Fee 15,258 26,228 - 41,486 13,750 28,000 - 41,750 (1,508) 1,772 - 264 -11% 6% 14% Conferences, meeting expenses - 230 5 230 583 83 - 667 583 (147) - 436 100% -76% 56% Total expenses 329,01 1,665,510 165,009 2,160,421 360,067 1,760,324 157,501 2,277,892 30,166 94,814 (7,509) 117,471 8% 57% 55% 57% 57% 57% 57% 57% 57% 57% 57	IT Expenses	31,476	60,295	-	91,771	24,825	62,126	-	86,951	(6,652)	1,832	-	(4,820)	-27%	3%		-6%
Community events 78,815 - 78,815 87,958 - 87,958 9,143 - 9,143 10% 10% Conferences, meetings and travel 2,238 935 2,212 5,385 2,350 500 2,000 4,850 112 (435) (212) (535) 5% -87% -11% -11% Licenses and permits - 3,067 - 3,067 - 4,292 110 4,402 - 1,225 110 1,335 29% 100% 30% Dues, subscriptions and memberships 1,545 160 - 1,705 2,163 333 - 2,496 617 173 - 791 29% 52% 32% Management Fee 15,258 26,228 - 41,486 13,750 28,000 41,750 (1,508) 1,772 - 264 -11% 6% 11% 60% 11%	Occupancy	5,837	143,875	-	149,712	5,833	96,390	-	102,223	(3)	(47,485)	-	(47,489)	0%	-49%		-46%
Conferences, meetings and travel 2,238 9.95 2,212 5,385 2,505 500 2,000 4,850 112 (435) (212) (535) 5% -87% -11% -11% Licenses and permits - 3,067 - 3,067 - 3,067 - 4,292 110 4,402 - 1,225 110 1,335 2 29% 100% 30% Dues, subscriptions and memberships 1,545 160 - 1,705 2,163 333 - 2,496 617 173 - 791 29% 52% 32% Management Fee 15,258 26,228 - 41,486 13,750 28,000 41,750 (1,508) 1,772 - 264 -11% 6% 10% 176 65% Total expenses - 230 - 230 583 83 - 667 583 (147) - 436 100% 176% 65% 100% 176% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 176 50% 100% 100% 100% 100% 100% 100% 100%	Program	-	188,437	25,690	214,127	-	151,871	24,500	176,371	-	(36,565)	(1,190)	(37,756)		-24%	-5%	-21%
Licenses and permits	Community events	78,815			78,815	87,958		-		9,143				10%			
Dues, subscriptions and memberships Management Fee 15,258 26,228 - 41,486 13,750 28,000 41,750 (1,508) 11,772 - 264 -11% 6% 18% Other operating expenses - 230 - 230 583 83 - 667 583 (147) - 438 100% -176% 65% Total expenses Transfers for capital equipment 7,458 - 7,458 Transfers for capital equipment Transfers to Admin. Reserve Fund Transfers to Backcountry Reserve 154,901 Transfers to Backcountry Fund (82,500) Transfers to Backcountry Fund (82,500) Transfers to Rof. 28,500 Transfers to Backcountry Fund (82,500) Rapid Total expense after transfers 338,797 2,131,529 248,344 2,718,671 386,191 2,382,189 12,083 1333 - 2,496 11,750		2,238		2,212		2,350		2,000		112				5%			
Management Fee 15,258 26,228 - 41,486 13,750 28,000 41,750 (1,508) 1,772 - 264 -11% 6% 1% Other operating expenses - 230 - 230 583 83 - 667 583 (147) - 436 100% -176% 65% 58% 58% 58% 58% 58% 58% 58% 58% 58% 5	Licenses and permits			-				110				110				100%	
Other operating expenses	Dues, subscriptions and memberships			-				-				-					
Total expenses 329,901 1,665,510 165,009 2,160,421 360,067 1,760,324 157,501 2,277,892 30,166 94,814 (7,509) 117,471 8% 5% -5% 5% Transfers Transfers for capital equipment - - - - - 7,458 - 7,458 - - 7,458 100% 0% 0% 100% Transfers to Admin. Reserve Fund 8,896 18,666 18,666 9,770 - - 9,770 52% 0% 0% 52% Transfers to Rec. Reserve 393,618 393,618 429,464 429,464 - 35,846 - 35,846 0% 8% 0% 8% Transfers to Bond Fund 154,901 154,901 154,901 - - - 0% 8% 0% 8% Transfers to Backcountry Reserve 82,500 82,500 82,500 37,500 37,500 335 38,335 - 120,000 -	Management Fee	15,258		-								-					
Transfers for capital equipment Transfers to Admin. Reserve Fund Transfers to Rec. Reserve Transfers to Backcountry Fund Transfers to Backcountry Fund Transfers Trans	Other operating expenses	-		-				-				-					
Transfers for capital equipment - - - - - 7,458 - 7,458 7,458 - - 7,458 100% 0% 0% 0% 100% Transfers to Admin. Reserve Fund 8,896 8,896 18,666 18,666 9,770 - - 9,770 52% 0% 0% 0% 52% Transfers to Rec. Reserve 393,618 393,618 429,464 429,464 - 35,846 - 35,846 0% 8% 0% 8% Transfers to Bond Fund 154,901 154,901 154,901 154,901 - - - - - 0% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320%	Total expenses	329,901	1,665,510	165,009	2,160,421	360,067	1,760,324	157,501	2,277,892	30,166	94,814	(7,509)	117,471	8%	5%	-5%	5%
Transfers for capital equipment - - - - - 7,458 - 7,458 7,458 - - 7,458 100% 0% 0% 0% 100% Transfers to Admin. Reserve Fund 8,896 8,896 18,666 18,666 9,770 - - 9,770 52% 0% 0% 0% 52% Transfers to Rec. Reserve 393,618 393,618 429,464 429,464 - 35,846 - 35,846 0% 8% 0% 8% Transfers to Bond Fund 154,901 154,901 154,901 154,901 - - - - - 0% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320% 320%	Transfers																
Transfers to Admin. Reserve Fund Transfers to Admin. Reserve Fund Transfers to Admin. Reserve 8,896 18,666 18,666 9,770 - - 9,770 52% 0% 0% 52% Transfers to Rec. Reserve 393,618 393,618 429,464 429,464 - 35,846 - 35,846 0% 8% 0% 8% Transfers to Bond Fund 154,901 154,901 154,901 - - - - 0% 8% 0% 8% Transfers to Backcountry Reserve 82,500 82,500 82,500 82,500 37,500 835 38,335 - - (120,000) (120,000) 0% 320% 320% 320% 320% 320% 320% 320% 320% 33,335 558,250 26,124 621,865 (36,665) 611,324 17,228 155,846 (120,000) 53,074 66% 25% 327% 9% Total expense after transfers 338,797 2,131,529 248,344 2,718,671 386,191		_	_	_	_	7 458	_		7 458	7 458	_	_	7 458	100%	0%	0%	100%
Transfers to Rec. Reserve 393,618 393,618 429,464 429,464 - 35,846 - 35,846 0% 8% 0% 8% Transfers to Bond Fund 154,901 154,901 154,901 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%		8.896			8.896						_	-					
Transfers to Bond Fund Transfers to Bond Fund Transfers to Backcountry Reserve Transfers to Backcountry Fund (82,500) R35 (81,665) R36,060 R37,500 R37		-,	393.618			,	429.464				35.846	-					
Transfers to Backcountry Reserve 82,500 82,500 82,500 37,500 37,500 37,500 - - - (120,000) (120,000) 0% 320%										_	•	-	-				
Transfers to Backcountry Fund (82,500) 835 (81,665) 37,500 835 38,335 - 120,000 - 120,000 0% 320% 0% 313% Total Transfers 8,896 466,019 83,335 558,250 26,124 621,865 (36,665) 611,324 17,228 155,846 (120,000) 53,074 66% 25% 327% 9% Total expense after transfers 338,797 2,131,529 248,344 2,718,671 386,191 2,382,189 120,836 2,889,216 47,394 250,660 (127,509) 170,545 12% 11% -106% 6%			,	82.500			,	(37.500)		_	_	(120.000)	(120.000)				
Total Transfers 8,896 466,019 83,335 558,250 26,124 621,865 (36,665) 611,324 17,228 155,846 (120,000) 53,074 66% 25% 327% 9% Total expense after transfers 338,797 2,131,529 248,344 2,718,671 386,191 2,382,189 120,836 2,889,216 47,394 250,660 (127,509) 170,545 12% 11% -106% 6%			(82.500)		(81.665)		37.500			_	120.000	-		0%	320%	0%	313%
		8,896				26,124				17,228		(120,000)					
Net revenue (expense) (51,113) 5,715 42,267 (3,130) (21,112) (259,354) 136,126 (144,340) (30,001) 265,070 (93,859) 141,210 142% -102% -69% -98%	Total expense after transfers	338,797	2,131,529	248,344	2,718,671	386,191	2,382,189	120,836	2,889,216	47,394	250,660	(127,509)	170,545	12%	11%	-106%	6%
	Net revenue (expense)	(51,113)	5,715	42,267	(3,130)	(21,112)	(259,354)	136,126	(144,340)	(30,001)	265,070	(93,859)	141,210	142%	-102%	-69%	-98%

HRCA Statement of Revenues and Expenses For the Year Ending July 31, 2022

Facility operations	riance
Homeowner assessments and fees 1,336,829 9,815,960 11,152,790 1,337,000 9,817,500 11,154,500 (171) (1,540) - (1,710) 0% 0% Homeowner fees 553,166 661,925 (661,925 (108,759) 16% Community Improvement Services 82,980 - 82,980 73,500 - 73,500 9,480 - 9,480 13% Recreation programs 25,420 3,433,442 727,883 4,186,745 23,917 3,091,259 624,800 3,739,976 1,503 342,182 103,083 446,769 6% 11% 78 Facility operations - 529,853 53,359 583,213 - 469,599 67,678 537,277 - 60,255 (14,319) 45,936 13% Advertising - 135,154 - 3 135,154 -	Total
Homeowner assessments and fees 1,336,829 9,815,960 11,152,790 1,337,000 9,817,500 11,154,500 (171) (1,540) - (1,710) 0% 0% Homeowner fees 553,166 61,925 (661,925 (108,759) 16% 16% Community Improvement Services 82,980 - 82,980 73,500 - 73,500 9,480 - 9,480 13% Recreation programs 25,420 3,433,442 727,883 4,186,745 23,917 3,091,259 624,800 3,739,976 1,503 342,182 103,083 446,769 6% 11% 74,000	
Homeowner fees 553,166 - 82,980 - 73,500 - 73,500 - 73,500 - 73,500 - 9,480 9,480 13% Recreation programs 25,420 3,433,442 727,883 4,186,745 23,917 3,091,259 624,800 3,739,976 1,503 342,182 103,083 446,769 6% 111% 78,600 72,000 7	
Community Improvement Services 82,980 - 82,980 73,500 - 73,500 9,480 - 9,480 13% Recreation programs 25,420 3,433,442 727,883 4,186,745 23,917 3,091,259 624,800 3,739,976 1,503 342,182 103,083 446,769 6% 11% 5 29,853 53,359 583,213 - 469,599 67,678 537,277 - 60,255 (14,319) 45,936 13% 5 20,000 2	0%
Recreation programs 25,420 3,433,442 727,883 4,186,745 23,917 3,091,259 624,800 3,739,976 1,503 342,182 103,083 446,769 6% 11% 75 62,595 67,678 537,277 - 60,255 (14,319) 45,936 13% 25 62,103 67,878 691,038 6,991,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% 276,6030 827,670 187,005 8246 247,226 251,025 450 498,700 303,024 269,727 3,100 575,852 55,799 18,703 2,650 77,151 18% 7% 6	-16%
Facility operations	13%
Community Events 135,154 135,154 101,333 101,333 33,821 33,821 33% Advertising	5% 12%
Advertising Management Fee 187,908 91,085 - 278,994 226,500 96,250 - 322,750 (38,592) (5,165) - (43,756) -17% -5% Interest and other revenue 55,246 235,447 - 290,694 53,888 45,917 56 99,860 1,359 189,531 (56) 190,833 3% 413% -10 Total revenues 2,376,703 14,105,788 781,242 16,710,568 2,478,062 13,520,525 692,534 16,691,121 (101,359) 585,264 88,708 572,612 4-4% 4% -10 Total revenues 55,246 50,91,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% -7 Facility operations 12,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2 Professional services 247,226 251,025 450 498,700 303,024 269,727 3,100 575,852 55,799 18,703 2,650 77,151 18% 7% 8	
Management Fee 187,908 91,085 - 278,994 226,500 96,250 - 322,750 (38,592) (5,165) - (43,756) -17% -5% Interest and other revenue 55,246 235,447 - 290,694 53,888 45,917 56 99,860 1,359 189,531 (56) 190,833 3% 413% -11 Total revenues 2,376,703 14,105,788 781,242 16,710,568 2,478,062 13,520,525 692,534 16,691,121 (101,359) 585,264 88,708 572,612 -4% 4% -10 Total revenues - 2,376,703 14,105,788 781,242 16,710,568 2,478,062 13,520,525 692,534 16,691,121 (101,359) 585,264 88,708 572,612 -4% 4% -10 Total revenues - 2,376,703 14,105,788 6,991,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% -10 Total revenue - 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2,582 756,030 707,762 (2,665) (133,435) 21,694 (114,4	33%
Interest and other revenue 55,246 235,447 - 290,694 53,888 45,917 56 99,860 1,359 189,531 (56) 190,833 3% 413% -10 Total revenues 2,376,703 14,105,788 781,242 16,710,568 2,478,062 13,520,525 692,534 16,691,121 (101,359) 585,264 88,708 572,612 -4% 4% -10 Total revenues 1,112,708 6,991,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% -10 Total revenues 1,112,708 6,991,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% -10 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 12 Total revenues 1,2582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -27% -27% -27% -27% -27% -27% -27%	
Total revenues 2,376,703 14,105,788 781,242 16,710,568 2,478,062 13,520,525 692,534 16,691,121 (101,359) 585,264 88,708 572,612 -4% 4% 78 78 78 78 78 78 78 78 78 78 78 78 78	-14%
Expenses Salaries and employee benefits 1,112,708 6,991,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% Facility operations 12,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2 Professional services 247,226 251,025 450 498,700 303,024 269,727 3,100 575,852 55,799 18,703 2,650 77,151 18% 7% 8	
Salaries and employee benefits 1,112,708 6,991,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% Facility operations 12,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2 Professional services 247,226 251,025 450 498,700 303,024 269,727 3,100 575,852 55,799 18,703 2,650 77,151 18% 7% 8	3%
Salaries and employee benefits 1,112,708 6,991,850 713,001 8,817,559 1,149,296 7,682,888 635,123 9,467,307 36,589 691,038 (77,878) 649,748 3% 9% Facility operations 12,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 2 Professional services 247,226 251,025 450 498,700 303,024 269,727 3,100 575,852 55,799 18,703 2,650 77,151 18% 7% 8	
Facility operations 12,582 756,030 53,556 822,168 9,917 622,595 75,250 707,762 (2,665) (133,435) 21,694 (114,406) -27% -21% 22 Professional services 247,226 251,025 450 498,700 303,024 269,727 3,100 575,852 55,799 18,703 2,650 77,151 18% 7% 8	2% 7%
Professional services 247,226 251,025 450 498,700 303,024 269,727 3,100 575,852 55,799 18,703 2,650 77,151 18% 7% (9% -16%
	5% 13%
	6%
	3% -10%
	1% 8%
Institute 51,400 200,500 21,500 205,004 04,700 225,011 24,000 515,013 50,251 (10,740) 2,010 20,221 51,70 57,000 11,011 11	70 070
IT Expenses 178,101 428,498 - 606,598 163,881 434,884 - 598,765 (14,220) 6,386 - (7,834) -9% 1%	-1%
Occupancy 40,384 713,598 - 753,982 40,835 665,874 - 706,709 451 (47,724) - (47,273) 1% -7%	-7%
	5% -24%
Togramunity events 147,973 147,973 162,008 162,008 14,036 14,036 9%	9%
	1% -1%
	0% 30%
Licenses ain permiter 5 - 22,000 - 22,000 - 30,000 770 31,330 - 0,000 770 3,236 (7,358) - (4,122) 21% -315% Dues, subscriptions and memberships 11,901 9,691 - 21,592 15,138 2,333 - 17,471 3,236 (7,358) - (4,122) 21% -315%	-24%
Dues, subscriptions and memberships 11,301 5,091 - 21,392 15,130 2,303 - 17,471 5,230 (7,305) - (4,122) 21/0 - 317,092 Management Fee 91,085 187,908 278,994 96,250 215,000 311,250 5,165 27,092 - 32,256 5% 13%	10%
Wallagement ee 91,005 107,900 270,994 90,200 210,000 311,200 3,100 27,092 - 32,200 3,00 107,00	88%
	3% 3%
Transfers	4
Transfers for capital equipment 52,206 - 52,206 52,206 100%	100%
Transfers to Admin. Reserve Fund 127,392 127,392 130,662 130,662 3,270 3,270 3%	3%
Transfers to Rec. Reserve 2,580,680 2,580,680 2,978,353 2,978,353 - 397,673 - 397,673 13%	13%
Transfers to Bond Fund 1,511,593 1,511,593 1,505,026 1,505,026 - (6,567) - (6,567) 0%	0%
Transfers to Backcountry Reserve (262,500) (262,500) (262,500)	0%
Transfers to Backcountry Fund <u>262,500</u> 5,845 <u>268,345</u> <u>262,500</u> 5,845 <u>268,345</u> <u> 0%</u>	0%
Total Transfers 127,392 4,354,773 (256,655) 4,225,510 182,868 4,745,879 (256,655) 4,672,092 55,476 391,106 - 446,582 30% 8%	0% 10%
Total expense after transfers 2,117,127 15,055,507 703,231 17,875,866 2,294,644 15,829,173 628,204 18,752,020 177,517 773,665 (75,027) 876,155 8% 5% -	2% 5%
Net revenue (expense) 259,576 (949,719) 78,011 (1,165,298) 183,418 (2,308,648) 64,330 (2,060,899) 76,158 1,358,929 13,681 1,448,767 42% -59% 2	1% -70%