

Highlands Ranch Community Association, Inc. 2023 Budget - DRAFT																						9/19/2022		
A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	
Administrative Fund					Recreation Fund											General Reserve	Backcountry Operating	Backcountry Reserve	Debt Serv. & Plant	Elimin	HRCA 2023 Total	501 (c) 3 Entities		
Community Imp. Serv.	Community Relations	Administration	General Reserve	OSCA Fund	Aquatics	Sports & Fitness	Arts & Education	Facilities Eastridge	Facilities Northridge	Facilities Southridge	Facilities Westridge	Facilities Maint.	Recreation Admin	HRCAA	HRCFS							HRBCE		
1	Revenues																						1	
2	Assessment rev. (\$155.72 per qtr)																						2	
3	New sales, resales, refi fees																						3	
4	Legal fees-assessment																						4	
5	Program revenue																						5	
6	Grant, sponsorship revenue																						6	
7	Archery Range, outdoor education																						7	
8	Donation and fundraising																						8	
9	Childcare/nursery, climbing wall, vending, pro shop																						9	
10	Architecture legal fee, review																						10	
11	Management fee																						11	
12	Guest fee revenue																						12	
13	Membership revenue																						13	
14	Facility rental																						14	
15	Grazing lease, vegetation mgmt.																						15	
16	Community Events																						16	
17	Payment from others																						17	
18	Miscellaneous																						18	
19	Investment interest/dividend																						19	
20	Total revenues																						20	
21																							21	
22	Expenses																						22	
23	Payroll expense																						23	
24	Payroll tax expense																						24	
25	Employee benefits																						25	
26	Employee train., recruit., develc																						26	
27	Community events																						27	
28	Program Expenses																						28	
29	Scholarship award																						29	
30	Grants, donation & membership																						30	
31	Health compliance & uniforms																						31	
32	Veg. natural resource & nox weed																						32	
33	Facility maintenance, supplies, rental																						33	
34	Facility landscaping & snow removal																						34	
35	Facility security, cable, pro-shop supply																						35	
36	Pool maintenance & repair																						36	
37	Depreciation																						37	
38	Interest expense																						38	
39	Bad Debt																						39	
40	Misc. expense																						40	
41	Reimburse HRCA																						41	
42	Vehicle expense																						42	
43	Memberships/subscriptions																						43	
44	Activities guide																						44	
45	Advertising, market plan, newsletter																						45	
46	Legal fees																						46	
47	Management fee																						47	
48	Audit & accounting serv.																						48	
49	Contractor services																						49	
50	Computer equip/software																						50	
51	Bank, credit card, ACH																						51	
52	Community/bus. relations																						52	
53	Telephone services																						53	
54	Office Supply exp.																						54	
55	Postage																						55	
56	Printing																						56	
57	Liability insurance																						57	
58	Office lease																						58	
59	Equipment Leases																						59	
60	Facility utilities																						60	
61	Janitorial serv./supply																						61	
62	Certifications																						62	
63	(Gain) Loss-Asset Sale/Disposal																						63	
64	Total Expenses																						64	
65																							65	
66	Transfers																						66	
67	9000-Transfers - Capital equip																						67	
68	9005-Transfers - Res. to PP&E																						68	
69	9005-Transfers-Res. (Capital Improve)																						69	
70	9005-Transfers-Res. (Comp Study)																						70	
71	9005-Transfers - Reserve																						71	
72	9010-Transfers - Bond Fund																						72	
73	9035-Transfers - BC Fund																						73	
74	Total Transfers																						74	
75																							75	
76	Net Revenue (Expense)																						76	
77	Fund Total																						77	